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Annual Reports
of the Town of
HANOVER, N. H.

for the Year Ending December 31, 1971

COVER PHOTO:

“GROWTH AND CHANGE”

In 1971, the Fullington Brothers,
Haslett and Wilson,
sold one of Hanover's last large dairy herds.

PHOTO BY:
DEXTER M. PIERCE
Hanover Police Department

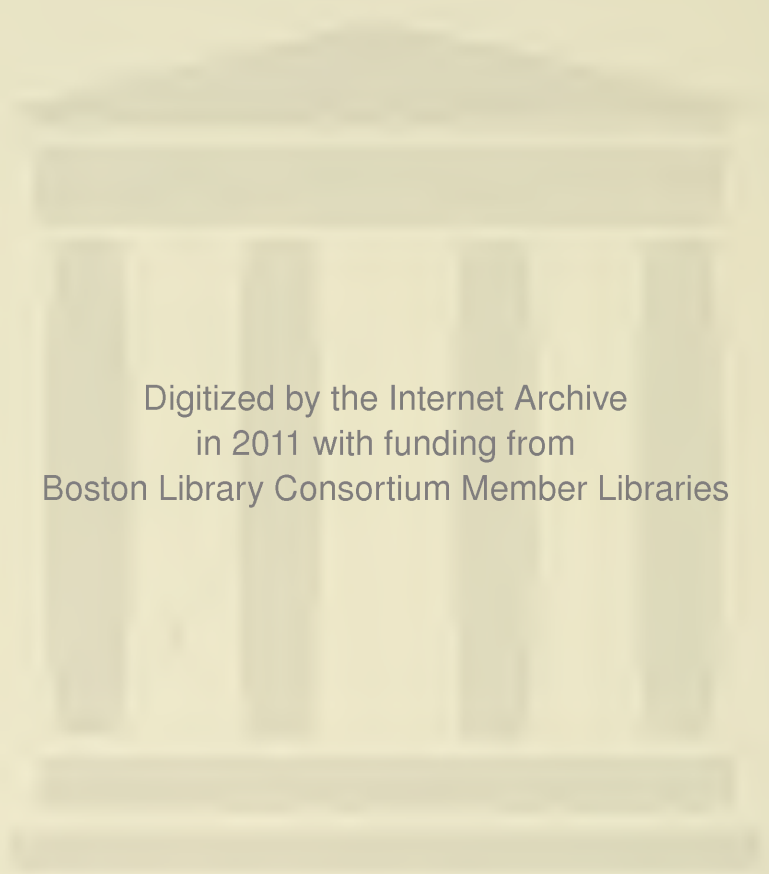
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*THE PAST . . .**1914*

“The Commissioners wish to acknowledge their appreciation of the support and assistance given them by members of the community. They ask for a continuance of this help and desire a yet wider and more intensive cooperation in the prevention of electric lamp breaking, coasting in the highways, the destructive use of the bridle chain, the uncontrolled use of liquor, cruelty to animals, unsanitary and immoral conditions and all things which make Hanover a less effective locality for the production and maintenance of the highest type of citizens.”



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TOWN OFFICERS

BOARD OF SELECTMEN*

Edward S. Brown+
Donald deJ. Cutter
Donald W. Hawthorne
John Milne+
David C. Nutt, Chairman

MODERATOR

Herbert W. Hill

TOWN CLERK

Marion E. Guyer

TAX COLLECTOR

Neal G. Berlin

TREASURER

LeRoy G. Porter

AUDITORS

E. Richard Beckman
Bruce D. McAllister

BOARD OF HEALTH

Edward S. Brown
Donald N. MacKay, M. D.

FENCE VIEWERS

Walter S. Coutermarsh
G. Wesley LaBombard
Edward C. Lathem

SUPERVISORS OF
THE CHECK LIST

Raymond P. Buskey▲
Crosbie E. MacMillen
Karen K. Nice
Patricia H. Radway

LIBRARY TRUSTEES

Alice B. Hayes
Jean H. Storrs+
Elsie M. Wendlandt

TRUSTEES OF TRUST FUNDS

John D. Bryant
John T. Schiffman+
D. Hugh MacNamee

ADVISORY ASSESSORS

Lewis J. Bressett
Robert D. McLaughry+
Leonard E. Morrissey, Jr.

PARK COMMISSIONER

Carolyn C. Tenney

SURVEYORS OF WOOD & LUMBER

Joseph C. Fogg
Walker T. Weed

*Also members Board of Health

+Term expires 1972

▲ Resigned October 14, 1971

TOWN MANAGER

Neal G. Berlin

FIRE AND INSPECTION SERVICES

Raymond L. Wood, Chief

POLICE

Roland M. Lee, Chief

PUBLIC WORKS

Richard Hauger, Supt.

SEWERS AND WASTE WATER TREATMENT

Donald W. Chamberlain, Supt.

CEMETERIES

Harold C. Wing

VISITING NURSE

Frances J. Connor, R. N.

TREE WARDEN

Frederick S. Page

YOUTH COUNSELORS

Patricia A. Kurtz

Rev. James H. Cavanaugh

APPOINTED BOARDS AND COMMISSIONS

CONSERVATION COMMISSION

Carolyn C. Tenney, Chairman

Karen K. Nice

Allen Koop

Frank Miles, Jr.

Mary L. Nutt

FINANCE COMMITTEE

Harry H. Bird, Chairman

Donald W. Hawthorne

David F. Holbrook

Philip G. Krueger

Brigitta E. Payne

Robin Robinson

Fred A. White

ZONING BOARD OF ADJUSTMENT

Kevin L. Carey, Chairman
Haslett D. Fullington
George C. Leavitt
David H. McIntire
Barbara A. Morin

PLANNING BOARD

Carl F. Long, Chairman
Marjorie L. Boley
Edward S. Brown
William A. Carter
Edgar T. Mead, Jr.
Richard W. Putnam
Robert C. Storrs

YOUTH BOARD

James W. Champion, III, Chairman
Harry Albaugh
Emerson D. Colby
Constance Klefos
John G. Skewes

Julie Colt*
Diana Finch*
Charles Hebble III*
James Horton*
Peter Knights*

*Student Advisory Members

WARRANT FOR ANNUAL TOWN MEETING

1972

THE STATE OF NEW HAMPSHIRE

Grafton, ss.

Town of Hanover

TO THE INHABITANTS OF THE TOWN OF HANOVER, NEW HAMPSHIRE, who are qualified to vote in Town affairs.

TAKE NOTICE and be WARNED that the annual meeting of the Town of Hanover, New Hampshire, will be held in Webster Hall, Wentworth Street, Hanover, New Hampshire, on Tuesday, March 7, 1972, at 10:00 A.M., to act upon the following subjects:

[THE MEETING WILL BE FORMALLY OPENED AT 10:00 AM. AT THIS TIME THE POLLS WILL OPEN FOR VOTING BY BALLOT ON ARTICLE I, PRIMARY ELECTION AND ELECTION OF TOWN OFFICIALS, AND ARTICLE III, A RESOLUTION DECLARING THE NEED FOR A HOUSING AUTHORITY. APPROVAL OF ARTICLE III IS NECESSARY TO COMPLY FULLY WITH FEDERAL AND STATE LAW AND WILL COMPLETE ACTION PREVIOUSLY VOTED AT THE DECEMBER 1971 ADJOURNED TOWN MEETING.]

[ARTICLE II CALLS FOR A VOTE ON THE PROPOSED BOND ISSUE FOR THE CONSTRUCTION OF A FIRE STATION AND RENOVATION OF THE MUNICIPAL BUILDING. UNDER THE LAW, A BALLOT VOTE IS REQUIRED AFTER DISCUSSION OF THE ARTICLE IN OPEN TOWN MEETING. AS SOON AS THE DISCUSSION HAS BEEN COMPLETED, VOTING BY SEPARATE BALLOT WILL COMMENCE ON THE BOND ISSUE AND WILL CONTINUE UNTIL THE CLOSE OF TOWN MEETING. SINCE THE BOND ISSUE WILL HAVE BEEN PRESENTED AT THE SPECIAL HEARING ON FEBRUARY 16 AND FURTHER DISCUSSED AT THE MEETING OF THE BOARD OF SELECTMEN ON FEBRUARY 28, IT IS HOPED THAT THE DISCUSSION, LEGALLY REQUIRED AT THE TOWN MEETING, MAY BE BRIEF SO THAT ACTUAL BALLOTING CAN COMMENCE AS SOON AS POSSIBLE.]

[ALL OTHER ARTICLES WILL BE PRESENTED, DISCUSSED, AND ACTED UPON BEGINNING AT 6:00 P. M. THE POLLS WILL CLOSE AT 8:00 P. M. OR ONE QUARTER HOUR AFTER COMPLETION OF VOTING ON THE LAST ARTICLE IN THE WARRANT, WHICHEVER IS LATER, UNLESS THE TOWN VOTES TO KEEP THE POLLS OPEN TO A LATER HOUR.]

ONE: To vote by ballot for delegates at large, alternate delegates at large, delegates and alternate delegates to the national conventions of the various

political parties, to be held to nominate party candidates for President and Vice President and for preference for candidates for President and Vice President of the United States, to vote to consider an amendment to the Constitution of New Hampshire which would allow eighteen year olds to vote and to provide that no person under twenty-one years of age may hold elective office, and to choose by non-partisan ballot the following Town Officers:

Two Selectmen, to serve for a term of three years.

One Treasurer, to serve for a term of one year.

One Trustee of Town Trust Funds, to serve for a term of three years.

One Library Trustee, to serve for a term of three years.

[TO BE VOTED BY BALLOT FROM 10:00 A. M. UNTIL THE CLOSING OF THE POLLS.]

TWO: II To see if the Town will appropriate \$420,000 for the purpose of constructing, equipping and furnishing a fire station and for additions and alterations to the municipal building and the Selectmen be authorized to borrow said sum under provisions of the Municipal Finance Act.

[TO BE VOTED BY SPECIAL BALLOT AFTER DISCUSSION AT 10:00 A. M. VOTING WILL CONTINUE UNTIL THE CLOSING OF THE POLLS.]

THREE: To see if the Town, in accordance with RSA 203:4, by resolution, will declare that there is a need for a Housing Authority to function in the Town of Hanover.

[TO BE VOTED BY BALLOT FROM 10:00 A. M. UNTIL THE CLOSING OF THE POLLS.]

FOUR: To receive the reports of the Town from the Selectmen, Town Clerk, Treasurer, Auditors, Collector of Taxes, and other town officers, and to vote on any motion relating to these reports.

FIVE: To raise and appropriate such sums of money as the Town judges necessary to pay the Town expenses during the next fiscal year for the purposes set forth in the town budget.

SIX: To see if the Town will vote to authorize the Selectmen to borrow such sums of money that are necessary to meet the Town's obligations until the taxes are collected and paid into the treasury.

SEVEN: To choose the following town officers, to be elected by a majority vote:

Two Auditors each for a term of one year.

One Member of the Advisory Assessors Board for a term of three years.

Three Fence Viewers each for a term of one year.

Two Surveyors of Wood and Timber for a term of one year.

Such other officers as the Town may judge necessary for managing its affairs.

EIGHT: To see if the Town will vote to authorize the Treasurer, with the approval of the Selectmen, to appoint a deputy treasurer, as provided by RSA 41:29a.

NINE: To see if the Town will appropriate the unexpended balance of a previous appropriation for conservation purposes of \$850.18; and place this sum in a conservation fund in accordance with RSA Chapter 36A.

TEN: (BY PETITION) To see if the Town will adopt the following ordinance:

1. *Declaration of Policy.* It is hereby declared by the Town of Hanover that it is in the public interest that the following regulation, as set forth in this Ordinance, for the regulation and control of vehicular and pedestrian traffic within certain areas of the Town of Hanover as hereinafter set forth, be and hereby is, enacted for the express purpose of securing, promoting, and protecting the public safety, health, comfort, convenience, and welfare of the Town of Hanover.
2. *Application.* The regulation herein contained pertaining to the control of motor vehicle and pedestrian traffic shall apply to any person, company, firm, corporation, partnership, association, or other organization.
3. *Definitions.* Whenever in this ordinance the following terms are used, they shall have the meaning respectively ascribed to them in this section:
 - (a) "Person" means any individual, company, firm, corporation, partnership, association or other organization.
 - (b) "Vehicle" means any device by which any person or property may be transported upon a public right of way.
 - (c) "Right of Way" means any road, street, avenue, court, or way legally accepted for maintenance and dedicated to public use by the legislative authority of the State, Town and/or Precinct.

4. *Regulation.* It shall be unlawful for any person to sell, or offer for sale, barter or offer for barter, any goods of any type whatsoever from or by means of any vehicle located on any rights of way and, further, it shall be unlawful for any person to sell, or offer for sale, barter or offer for barter, any goods of any type whatsoever from any sidewalk located adjacent to said rights of way as herein described:

- (a) South Main Street from Ripley Road to, and including, the corner of South Main Street and Wheelock Street;
- (b) Allen Street from South Main Street to, and including, the corner of Allen and School Streets;
- (c) Lebanon Street from South Main Street to, and including, the corner of Lebanon and Carter Streets;
- (d) West Wheelock Street from South Main Street to, and including, the corner of West Wheelock and School Streets; and
- (e) East Wheelock Street from South Main Street to, and including, the corner of West Wheelock and North College Streets.

5. *Penalty.* Unless otherwise provided herein, any person who violates this Ordinance shall be subject to a fine of not less than Ten Dollars (\$10.00) nor more than One Hundred Dollars (\$100.00) for each offense.

ELEVEN: To see if the Town will vote to designate the roads listed below as scenic under the provisions of RSA 253:17 and 18, for the purposes of protecting and enhancing the scenic beauty of Hanover, and, further, that the Selectmen of Hanover shall, regarding such roads designated as scenic, file the appropriate request for suspension of specifications when making application to the Commissioner of Public Works and Highways for Town Road Aid funds under RSA 241:7, I.

Name	N. H. Dept. of Public Works & Highways Inventory Number
Pinneo Road	82
Reservoir Road (from the entrance to Storrs Pond east to the Reservoir)	70
Ruddsboro Road	67
Three Mile Road	66 between 67 and 75
Goss Road	62
Tunis Road	72 and 73
Enfield Road	62

TWELVE: To see if the Town will authorize the Selectmen to seek appropriate amendments to the Town of Hanover Charter concerning improved governmental operations as recommended in the report of the Community Organization Study Committee, which amendments will (1) strengthen the administrative and regulatory power of the Selectmen; (2) delegate to the Selectmen the power to borrow in anticipation of taxes; (3) recognize certain functions of the Town Clerk's office as administrative, and (4) establish the present administrative town manager form of government as an integral part of Hanover town government.

THIRTEEN: To transact any other business that legally may be brought before said meeting.

Given under our hands and the seal of the Town of Hanover, this 14th day of February, 1972.

Edward S. Brown
Donald deJ. Cutter
Donald W. Hawthorne
John Milne
David C. Nutt
SELECTMEN

A true copy of Warrant, Attest:

Edward S. Brown
Donald deJ. Cutter
Donald W. Hawthorne
John Milne
David C. Nutt
SELECTMEN

REPORT OF TOWN ACTIVITIES

SELECTMEN'S REPORT

Again the objective of your Town Government has been to provide the best possible public service for the least tax dollar, and the record again speaks well for this effort. We have been particularly conscious that the thrust of public opinion demands a stop, or at least a substantial slowing down, of the property tax escalation of recent years. We feel that your Town government has responded to this in a responsible manner. The technical innovation over the past several years of an improved communications system, together with a tighter organizational pattern of operations has resulted in substantial savings, even beyond our expectations. No expense was incurred, whether budgeted or not, unless it was necessary; and no budgetary gamesmanship to lay the ground for a larger appropriation next year was tolerated. Again as a result of close financial control, efficiency, and caution, \$92,275 of 1971 revenue will be carried forward to allow a significant reduction of taxes in 1972. And the Town part of the tax rate may be expected to go down again. However the total property tax burden is determined by the total revenue needs of the Town, the County (which nearly doubled last year), and the schools, of which the Town requirement amounts to about 25%.

In reporting the favorable tax picture for 1971 and 1972 we would be less than honest if we failed to note that the costs and extent of town services have increased, but within the Finance Committee guidelines. And further increases must be anticipated in future years. New revenues (gas tax and resident tax), no loss of revenue because of cuts in State programs (since Hanover did not get anything anyway), and close financial management account for the current favorable picture. But this may not continue in future years.

The first and most pressing need for the Town is a resolution of the municipal building project. In order to arrive at the best possible solution, the matter has been under serious consideration and review for some six years. Several citizen committees and citizens individually have contributed in drawing up the proposal which is now being presented. The Selectmen have accepted and support unanimously the report of the advisory committee under the chairmanship of Mr. E. M. Cavaney. This Committee reviewed all aspects of the project, found that its overall long term strategy was sound, and recommended certain cutbacks and adjustments to reduce the projected costs by \$80,000. The problem of the present inadequate facilities will not go away and will only become more acute until some positive action is taken. The Selectmen firmly and unanimously believe the proposal as now presented is sound, reasonable, and at an acceptable cost level, and its approval will allow the Town government in the long term to plan and provide better public service to our community.

A step was taken last year by vote of the special Town Meeting in December to establish a housing authority and to allow the Board of Selectmen to perform the functions of the authority. Thus will enable the community to move in a

direct and unified front to meet the housing needs as they exist in Hanover. We look to working cooperatively and cohesively with all citizens and groups and pledge our assistance to this end. In order to comply fully with state and federal requirements, you are being asked to vote on an article in the warrant which declares the need for a housing authority in Hanover. This is merely a legal requirement to carry out formally what has already been voted.

In the last several years there has been a notable change in the downtown "landscape" due to the new parking areas developed by the Town. It is reemphasized that these areas are financed through parking meter or rental revenue and are not supported by tax dollars. With the most recent expansion last summer we are in a reasonably comfortable situation in that generally there are ample available spaces. In the foreseeable future we can only forecast additional parking pressure, since the automobile is the only means of transportation in our area that can be foreseen. Yet in the long term we cannot continue to create an even vaster asphalt jungle. Some long term accommodation must be sought.

We point out a recent beneficial fallout of the parking program. Through the cooperation between the Town and the Hanover Improvement Society the Nugget Arcade came into being, which substituted a new commercial building of \$400,000 assessed valuation for the previous structure with a valuation of \$66,000, while the Town acquired the adjacent parking areas. We mention this because we have received several tentative proposals to use the parking lot land to the south of the Nugget theater for construction of a combined commercial building and parking garage, with a possibility that low cost housing might be included. The Selectmen are looking carefully at these plans, and feel that such a project would provide for a higher and better use of this Town land and would add substantial valuation to our tax rolls. We are proceeding to explore these prospects cautiously and judiciously. If any substantive development for the benefit of the Town emerges in 1972, and action by Town Meeting is required, we are prepared to call a special meeting.

Lastly we have been pleased to note an increasing citizen participation in Town affairs through greater citizen attendance at our Selectmen's meetings, as well as the meeting of other boards and committees. The Selectmen's meetings are for the most part held in the Courtroom because of numbers to be accommodated. As a regular practice we have scheduled an item early on the agenda calling for questions and comments from the public; and we have received a number of constructive suggestions as well as reminders of deficiencies in our municipal services. In 1972 we are open to holding some meetings at locations other than the downtown municipal building in such places as Trumbull Hall or the Ray School in an attempt to further citizen participation, which is the true measure of the vitality of the New Hampshire Town form of government.

CEMETERIES

In 1971, the Town finally received title to the 13.5 acres of land purchased from the New England Power Company for \$3,000.

During the summer months, seasonal employees assist with cemetery maintenance and during the winter months, the cemetery employees assist the highway division with snow removal.

CONSERVATION COMMISSION

Cooperation and coordinated efforts by local, state and federal conservation groups have yielded excellent returns. With a gift of \$10,000 from the Hanover Conservation Council's Land Acquisition Fund, \$10,000 in federal matching assistance from the Land and Water Conservation Fund and \$510 in costs from the Conservation Commission, a 14 acre tract of land on the Connecticut River, presently known as the South Esker, became public property. Trescott Ridge, Inc., deeded 12.9 acres to the town to be managed as a wildlife and conservation area. Negotiations continue for additional prime natural areas and for better access to others.

In the fall, the brochure "Save Your Soil" was mailed to all residents and is also available in the town office. It was prepared by the commission with the help of the USDA Soil Conservation Service.

Two handsome copies of the "Bernice Ray School Nature Trail Manual" are now in use by teachers and students. This project was sponsored by the Commission in cooperation with the Council, school and the New Hampshire Cooperative Extension Service.

In a joint meeting, the Planning Board and the Commission reviewed natural preserve zoning, flood plain zoning, watershed protection and gravel site excavation and restoration regulations. The Commission also has been studying the ecological impact of Mink Brook channelization, scenic roads legislation, trail uses of roads subject to gates and bars and solid waste disposal.

HEALTH OFFICER

In 1971, there were no unusual outbreaks of communicable diseases. The usual number of animal bites were reported but, in no instance, did the biting animal subsequently prove to have rabies.

Two nursery schools were inspected and appropriate recommendations made.

HIGHWAYS

Reconstruction in 1971 concentrated on East Wheelock Street, Trescott Road, Conant Road, Tyler Road and Chase Road. Conant, Chase and Tyler Roads also required extensive sanitary and storm sewer reconstruction. The final paving of East Wheelock Street on Balch Hill was delayed by the failure of the telephone company to relocate poles.

Other projects included the new municipal parking lot, Verona Avenue, engineering site work and painting of the new town garage addition, drainage on

Rope Ferry Road and a new entrance for the Bernice A. Ray School.

General road maintenance continued throughout the summer. This included grading, patching, mowing roadsides, cleaning and repairing catch basins and cleaning ditches on graveled roads. Asphalt overlay was used to resurface two miles of road and 15 miles of road was sealcoated.

TOWN LIBRARY

During 1971, the library added many new volumes to its collection. In addition, the State bookmobile continues to keep readers, children and adults alike, supplied with current fiction and non-fiction volumes. The very successful summer reading program ended with a film and refreshment party.

The library is proud of the new portrait of "Aunt" Pat Spencer, teacher and former librarian for Hanover Town Library of many years.

FIRE DEPARTMENT

The fire loss in 1971 was \$18,300, an increase of \$5,300 over 1970. The per capita loss was less than \$2, while the national per capita loss has climbed to over \$9.

There were 310 responses by the ambulance crews and 235 emergency fire calls for a total of 645 calls, compared with 566 total responses in 1970.

Both the fire prevention and building inspection programs were accelerated. The issuance of 196 building permits produced 941 inspections and 222 violations, all of which have been corrected or are in the process of correction. The most predominate violations were in the areas of electrical and plumbing work and means of egress. In 1970 there were 750 inspections.

Training continues to receive major emphasis. In-service training and participation in the State associate degree fire service program continue to be emphasized. The department has been funded for on-the-job training for veterans. The department continues to participate in on-duty training with major urban fire departments.

PARKING SYSTEM

A total of 40 additional spaces was added to the parking system in 1971. The construction of the new lot adjacent to the Nugget Theater added 20 metered spaces and late in the year the Town leased an area on the South side of West South Street from Super Duper for an additional 20 permit spaces.

In 1971, serious discussions were initiated concerning the possibility of constructing a combined commercial and parking structure on the land south of the Nugget Theater. This project would add to the tax base and slow the use of additional land for ground level parking. Within the next year, there will have to be a major revision in parking rates in order to continue the system as self-supporting.

PLANNING BOARD

The major event in the board's efforts this year was the obtaining of a photographic map of the Town. The detail is excellent, clearly displaying houses, roads and trees. In addition to serving as the base zoning map for the Town, overlays will allow the display of sidewalk areas, sewer areas and other information of interest and value to Town agencies.

Work on zoning continues to require a major portion of the Board's efforts with subdivision requests a close second. Each year the Board comments that zoning will be the subject of Town discussion in the "near future" and problems arise which prevent the reaching of this "near future" — this year no comment will be made so perhaps things will be different!

POLICE DEPARTMENT

In 1971, department patrols traveled 87,544 miles. While 16,125 tickets were issued for parking violations, motor vehicle offense activity did not change substantially. This includes speeding, uninspected vehicle, defective equipment, operating without a license and other similar offenses.

However, the number of criminal offenses increased significantly in 1971. In 1971, there were 162 incidents compared with 102 in 1970.

Offense	1970	1971
Narcotic	1	16
Driving While Intoxicated	4	13
Larceny	33	44
Vandalism	0	14
Auto Theft	1	8

The responsibilities of the department are varied. During the year officers discovered doors and windows of business establishments unlocked on 161 occasions, received 179 dog complaints, assisted 112 injured or stray dogs, located 20 missing persons, detained 49 prisoners for other agencies, relayed blood on 40 occasions, located 11 runaways, reported 118 street light outages and checked 192 vacant residences.

Department personnel continue to participate in the professional training opportunities offered by the State of New Hampshire, Babson Institute and St. Anselms College.

SEWERS AND WASTE WATER TREATMENT

Efforts continued in 1971 to increase the efficiency of the sewer maintenance program. The goal is to improve maintenance to a degree which will eliminate sewer back-ups for the homeowner. While total elimination may not be possible because of the old age of many sewers and also because users too often choke the sewer lines with debris which they were never designed to accept, emergency calls have been reduced substantially.

Construction proceeded under the 1969 bond issue. A new line was constructed in Ledge Road and the deteriorated line in the Tyler, Chase and Valley Road area was reconstructed. Several smaller extensions for individual houses also were completed.

VISITING NURSE SERVICE

In 1971, the Visiting Nurse Service provided 2164 patient visits compared with 2572 visits in 1970. The services included material and child health, physical therapy, health guidance, and nursing care. Over 200 children attended the 8 free immunization clinics.

YOUTH BOARD

The workload of the counselors increased considerably in 1971. The counselors had contact with 111 clients and are currently working with 52 clients and 16 juveniles on active probation. The cases include personal counseling, possession of alcohol, drunkenness, malicious mischief, runaways and court referred probation cases.

The youth counselor is available on a 24 hour basis to any youth with a problem. It is also hoped that parents will avail themselves of this service.

In the past year, the Youth Board has worked with Norwich and Lebanon in establishing boards. The Board added five high school students as Advisory Members. The addition has proven useful and the Board looks forward to a developing relationship with the student body.

A new booklet on Hanover-Dartmouth College-Norwich facilities is being prepared for circulation to the towns of Hanover and Norwich.

COMMUNITY ORGANIZATION STUDY COMMITTEE

During the past year, the Community Organization Study Committee has continued its study of the structure of town government, giving emphasis to a consideration of the legislative process, particularly the alternative form of the Representative Town Meeting (RTM). Our study has been assisted by conversations with officials of Amherst, Massachusetts, a town which operates successfully under the RTM system. Through public meetings and discussion with local citizens we have come to feel that while there may be merit in the RTM system, the people of Hanover are not yet prepared to abandon open town meeting. Accordingly, the committee turned its attention to ways in which the present system may be strengthened.

Since its appointment in March 1970, one of the main concerns of the committee has been to find ways to achieve a better coordination and control in the budgetary process of the town and school districts. It is our feeling that the reorganization of the Finance Committee voted by Town Meeting in March 1971, is an important step in that direction. Early in 1971 also, the committee proposed that the Hanover School District meeting be held the day before Town Meeting, and that elections of school officials and town officials be held on the same day. The combined elections should benefit by increased public interest and by a recognition that both official bodies serve the same voters.

This year, the committee proposes four administrative improvements in the town charter. These would strengthen the regulatory powers of the Selectmen, delegate to them permanently the authority to borrow in anticipation of taxes, recognize certain functions of the position of Town Clerk as administrative and establish our present administrative structure as a permanent feature of Hanover town government. The committee endorses these proposals as consistent with good government and contributing to efficient administration, and they have our strong support.

We have also been concerned with the need for continuing long-range planning in the town, and for coordination of recommendations regarding Hanover's development among all groups ultimately responsible for their implementation. To this end we propose that the Selectmen consider establishing an ad hoc committee for long-range planning. This committee should include representatives from several town boards, such as the Finance Committee, the Planning Board and the School Board, as well as other citizens of the town.

Finally, in an attempt to improve the present legislative process, we recommend changing the timing of Town Meeting to allow the bulk of the

warrant to be acted upon during the day, preferably on a Saturday. The committee believes that this change would allow ample time for a balanced consideration of warrant articles without the pressures of late evening hours. It should also promote a larger participation of Hanover citizens in the business of the town.

Lewis J. Bressett, Chairman
David C. Nutt
Lucretia Sterling
E. Ronan Campion
Walter Coutermarsh
Herbert W. Hill
John Schiffman
Marcia Baldwin

FORTIETH ANNUAL REPORT OF THE HANOVER FINANCE COMMITTEE – 1972

The Committee has completed its first year under the new structure approved in 1971. The addition of a member of the school board and a selectman to the Committee has been of help in maintaining improved communications. The overall value of the change will take some years to determine. Meeting with the Norwich Finance Committee we have functioned as a Dresden Finance Committee on matters pertaining to the Dresden School District.

The guidelines for budget preparation this year were derived in the fall of 1971 and, basically, were a request to devise budgets which would not increase the tax rate. This meant that expenditures could increase somewhat because of the annual increase in the tax base, new sources of revenue and non-recurring expenses in the previous year's budget. It appears that in future years our guidelines will follow this pattern. We recognize that this implies a responsibility to support increases in excess of our guidelines when we consider them appropriate.

Major activities of the Committee can be summarized as follows:

1. The Committee has studied and supports the revised proposal for a fire station on the Lyme Road and renovation of the municipal building.
2. The Committee is hopeful that school budget cuts will result in a \$50,000 decrease in the amount to be raised by Hanover taxes for support of schools. We feel strongly that our recommended cuts are fiscally and educationally responsible and would not adversely affect the operation of the schools.
3. The Committee has studied and approved the budget of the town. Despite the increase in revenues to the town this year, the Committee notes the conservative nature of the Selectmen's program and commends the efforts to apply new revenues to reduce the tax rate.

For the coming year we plan to continue our efforts to foster increased communication between town and school governing bodies. Correlation of capital spending is essential as the town grows in size. We plan to study the cost factors of the school districts in detail. A thorough updating of the fiscal apportionment policies of the Dresden District is needed. We see a need to reconcile a tremendous increase in school costs with a static or even decreasing number of students. Per pupil costs have not been, and never can be, the only measure of the quality of education in our schools. Nevertheless, we see a need for better justification of our position as one of the most expensive school systems in the state.

Finally, we would urge all voters to consider carefully the operation of government at the county level. This has become a significant factor on the tax rate, and it would appear that fiscal administration has been of poor quality. We urge the voters to request their legislative representatives to become more involved in county affairs.

Respectfully submitted,
Harry H. Bird, Chairman

BUDGET DISCUSSIONS 1971 AND 1972

1971 REVENUE

Revenues for 1971 were only \$3,856.74 less than budget projections. Property tax collections were \$69,601.44 below the budget estimate. Uncollected property tax in 1970 amounted to \$65,892.93. Revenue collections in most other categories exceeded the budget estimates.

The adoption of the Highway Subsidy and the Resident Tax by the General Court produced increased revenue for the Town in 1971. The Resident Tax replaced the Head and Poll Taxes. Motor vehicle permit revenue increased again in 1971. As a result of major institutional construction, building permit revenue was substantially above the budget estimate. District Court revenue was slightly above the budget estimate. For the first time, interest from temporary investments exceeded \$50,000. This includes revenue from money borrowing in anticipation of taxes and the investment of sewer bond funds. As in previous years, return from the Interest and Dividends Tax increased substantially. Because of a reduction in sidewalk construction it was not necessary to transfer the full amount of the sidewalk reserve.

1971 EXPENDITURES

In 1971, \$1,321,653 was budgeted for expenditures. This does not include \$5,000 for Special Articles. Actual expenditures amounted to \$1,229,318.27. A substantial revenue balance is carried forward for the 1972 budget.

The explanation of significant differences between budgeted amounts and actual expenditures is as follows:

<u>Department or Division</u>	<u>Amount Under or (Exceeding) 1971 Budget</u>	<u>Explanation</u>
GENERAL GOVERNMENT		
General Administration	\$ 1,543.16	Operating expenses slightly less than anticipated.
Tax Administration	(2,893.05)	Tax sale expense greater than budgeted.
FIRE DEPARTMENT		
Fire Fighting	10,726.92	Personal services lower and charges to other departments greater than budgeted. Operating expenses slightly less than anticipated.
Fire Stations	(95.48)	
Hydrant Rental	570.70	
Civil Defense	200.00	No expenditure in 1971.
POLICE DEPARTMENT		
	20,596.05	Overtime lower and charges to other departments greater than expected. Capital outlay postponed because of delay of receipt of grant.
PUBLIC WORKS		
Highways	21,722.43	Salaries and charges to other departments greater than budgeted. Operating expenses less than budgeted primarily resulting from non-completion of projects.
Sewers and Waste Water Treatment	12,116.33	Salaries less than budgeted, resulting from new employees. Plant opera-

		tion and maintenance expenses less than budgeted.
Cemeteries	8,611.49	Salaries less than budgeted resulting from change in personnel. Operating expenses less than budgeted.
Public Buildings	1,256.09	Municipal Building renovations postponed.
Street Lights	350.33	
Sidewalks	486.88	
Dump	1,620.05	Equipment hire less than expected.
Trees	3,676.82	Less tree removal than expected.
HEALTH AND WELFARE	1,792.52	General welfare greater than budgeted. Other operating expenses slightly lower.
LIBRARIES		
Etna	495.47	
BOARDS, COMMISSIONS AND SPECIAL PURPOSE AGENCIES	2,041.28	Planning Board, Conservation Commission and Supervisors of Check List expenditures less than budgeted.
DEBT AND INTEREST	7,403.06	Tax anticipation note interest less than budgeted.
SPECIAL ARTICLES	4,760.66	Road work postponed and maintenance of Occom Pond less than expected.

1972 REVENUE

Projected revenue for 1972 is \$1,436,401, an increase of \$109,748 over the 1971 budget and \$113,604.74 over 1971 actual revenue. With the addition of new sources of revenue and greater reliance upon service charges, the property tax revenue required to support Town services will decrease from \$755,947 in the 1971 budget to \$673,244 in the 1972 budget, a decrease of \$82,703 or 11 percent. Prior to this reduction, the total decrease in property tax revenue for Town services in the last 20 years has been less than \$3,000.

A comparison of the 1971 budget figure for revenue from Other Local Taxes with the 1972 budget figure indicates a significant increase. However, as a result of the institution of the resident tax in 1971, there is little difference between actual 1971 revenue and the 1972 budget figure. It is expected that the revenue for motor vehicle permits will again increase in 1972. The only other license and permit revenue source which should increase is building permit fee revenue. This reflects an expected change in 1972 which will relate building permit fees to the actual cost of building inspection services.

The decrease in revenue from temporary investments reflects less bond money being invested as construction proceeds.

Revenue from other governmental agencies increases substantially as a result of both new and increased sources of revenue. The Highway Subsidy will double when compared with actual revenue in 1971. This results from the program being in operation for a full year in 1972. The interest and dividends tax again indicates a substantial increase. Moderate increases are projected for the Rooms and Meals Tax and the Business Profits Tax. A new item, Housing Subsidy, has been added to reflect any federal assistance that may be granted to the Town for organizing and administering a housing program.

The increase in Service Charges for Services Rendered is primarily in the area of sewer rental and solid waste disposal fees.

A transfer of \$5,000 from reserve funds is included as revenue. This will reduce the amount of property tax to be raised in the sidewalk area.

Prior years revenue has increased substantially. The unexpended balances of \$11,528.27 in the fire service area, \$115.59 in the sewer tax area and \$3,676.57 for sewer rental are applied to the 1972 budget. Also included is \$74,518.38 in unrestricted cash and \$2,436.20 in accounts receivable. In 1971 the cash surplus was \$39,381.16 and accounts receivable were \$2,240.92. The total prior years revenue for 1972 is \$92,275 compared with \$59,102 in 1971. It is difficult to accurately project Town expenditure levels because construction and weather are an important factor in determining expenditure levels. However, the goal of all departments is to conserve financial resources whenever possible.

FINANCIAL PROGRAM – 1972 DISCUSSION

All Departments

The 1972 expenditure budget is \$1,436,401, an increase of \$109,748. This total does not include capital reserve expenditures, the parking system, Upper Valley Emergency Medical Care Service or the budget for the district court.

A wage adjustment of approximately 5% is proposed for all Town employees. This adjustment is consistent with prevailing rates of pay for comparable work in other area public and private employment. There are no fringe benefit changes.

Slightly over half of the total budget increase results from higher personal service costs. The remainder of the increase is in operating expenses. Capital outlay decreases as a result of no major expenditure for building construction in the highway department. Major increases in operating expenses are in hydrant rental in the fire department; drainage and bridges, snow removal and equipment reserve in the highway department; contract services in solid waste disposal; and sewer construction and maintenance in sewers and waste water treatment. Hydrant rental includes the previously approved water rate increase of the Hanover Water Company, which now will be effective for a full year. As a result of delay in bridge construction, drainage and bridges has been substantially increased. While the snow removal account has been increased above the budgeted amount for 1971, it is not significantly above the actual expenditure for 1971. The equipment reserve account has been increased to provide for required replacement of equipment in 1972. The increase in the sewer construction and the maintenance account in the sewer division will provide for the construction and extension of those sewers which were not included in the 1969 sewer bond issue. The major increase in solid waste disposal provides for the elimination of the burning dump as of July 1, 1972.

General Administration

Salaries for the Town Clerk's office are included under general administration, as requested by the Town Clerk. In recent past years the Clerk received fees. In addition a half time clerical position has been included. The use of work study college students has been transferred to general administration. Students under this program have provided very effective assistance to the Town. Also included in this account is funding for the probation officer. This recognizes the extent to which the work of the Youth Counselor is related to the needs of the district court.

A share of the cost of general administration is proportioned to the fire and sewer districts. This cost is reflected in the appropriate department budget.

Fire

There is no change in the number of fire personnel for 1972. However the rate for call firemen has been increased from \$2.00 to \$2.50 per hour and funding has been provided for a training program for call firemen so that the

Town can place greater reliance upon this resource as they provide necessary on-shift assistance.

Operating expenses in the fire department have changed little. There is an increase in capital outlay expenditures as this account was not fully utilized in 1971.

Police

The 1972 budget includes an additional patrolman. This recognizes increased activity in the community as a result of institutional changes and generally increased criminal activity. The police aide included in the budget is funded with assistance from the Governor's Commission on Crime and Delinquency. The capital outlay account has been increased to provide for the much needed replacement of radio equipment, again with State and Federal grant assistance.

Highways

The highway budget provides for the elimination of one position. This reduction is brought about by changes in operating procedures which include greater reliance upon contracted services and mechanized equipment and continued use of temporary summer help.

The construction program provides for completion of the reconstruction of Trescott Road, overlay or reconstruction on East Wheelock, Valley Road, School Street, Ripley Road, Huntley Road, North Main Street and Lebanon Street. State funding assistance for these projects has increased substantially, as indicated in the revenue section.

The capital outlay section of the budget provides for the placing of a concrete floor in one half of the old portion of the garage and for the replacement of the heating system in the old garage which has been a constant maintenance problem and now is in dangerous condition.

Sewer and Waste Water Treatment

There is no change in the number of personnel in the sewers and waste water treatment division. Also there is little change in the operating and capital outlay accounts of the division with the exception of sewer construction and maintenance. Each year it is found that there are a number of small construction jobs which are not of sufficient magnitude to be included in bond issue construction.

Cemetery

There is no significant change in any portion of the cemetery program or budget.

Public Building

This budgetary division provides for the personal services and operating expenses related to maintenance for the Municipal Building and the Town

Garages. There is no significant change in this division in 1972.

Sidewalks

Capital outlay allocates \$4,000 for the reconstruction of existing sidewalks and for certain limited new constructions. Many sidewalks have deteriorated to a point where reconstruction is required. There are a couple of locations requiring the construction of small sections of sidewalk.

Street Lights

The increase in this account provides for lighting in new subdivisions and certain limited relighting.

Trees

Tree removal expense decreased slightly in that the expenditure for removal of trees was not as great as anticipated.

Recreation

This account provides funding for the maintenance of Occom Pond, as authorized by the Town Meeting in 1971.

Health and Welfare

The hospitalization and medical expense account includes the fifty cents per capita contribution to the Upper Valley Emergency Medical Care Service which is operated jointly by the Town of Hanover and Mary Hitchcock Memorial Hospital. Funding for Town Welfare has increased as result of unfavorable economic conditions.

Libraries

The Etna Library budget increases slightly. The budget for the Howe Library increases substantially in 1972. In this coming year the Board of Selectmen and the Trustees of the Howe Library will meet to discuss operation and long range planning needs of the library.

Boards, Commissions and Special Purpose Agencies

Funding requests for the Lebanon Regional Airport and the Upper Valley Planning and Development Council increase in 1972. The additional funding for the airport was requested to offset increased operating expenses and the lack of support from communities in the State of Vermont. The added contribution to the Upper Valley Planning and Development Council is based upon a per capita contribution of 84c. The previous contribution was 80c per capita based upon the 1960 census. All communities participating in the Upper Valley Planning and Development Council are being requested to contribute on an equivalent basis.

BUDGET SUMMARY

REVENUES	Budget 1971	Actual 1971	Budget 1972
Property Taxes	760,947.	691,345.56	687,744.
Other Local Taxes	9,700.	19,964.95	20,050.
Licenses and Permits	71,350.	79,960.41	82,950.
Fines and Forfeits	6,000.	7,507.00	8,000.
Use of Property and Money	58,890.	63,718.46	49,390.
Revenue from other			
Governmental Agencies	217,214.	259,388.35	303,522.
Service Charges for Services Rendered	131,625.	134,352.68	187,170.
Transfers from Other Funds	11,125.	7,417.71	5,000.
Sundry Revenues	59,802.	59,141.14	92,575.
TOTAL CURRENT REVENUES	<u>1,326,653.</u>	<u>1,322,796.26</u>	<u>1,436,401.</u>
EXPENDITURES			
General Government	74,372.	75,721.89	88,526.
Housing Authority			8,900.
Fire Department	243,472.	232,069.86	272,790.
Police Department	119,287.	98,690.95	129,395.
Public Works	663,555.	613,953.92	714,373.
Health and Welfare	32,065.	30,272.46	34,311.
Libraries	15,362.	14,866.53	20,507.
Boards, Commissions &			
Special Agencies	24,858.	22,816.72	31,508.
Debt and Interest	148,682.	141,278.94	136,091.
Special Articles	5,000.		
TOTAL CURRENT EXPENDITURES	<u>1,326,653.</u>	<u>1,229,671.27</u>	<u>1,436,401.</u>

REVENUES

Budget and Actual 1971

Proposed Budget 1972

	Budget 1971	Actual 1971	Budget 1972
Property Taxes			
Current Years Levy	755,947.	609,966.33	673,244.
Prior Years Levy		65,892.93	
Interest on Delinquent Taxes	2,000.	2,517.62	2,500.
Tax Sales Redeemed	3,000.	12,968.68	12,000.
Total	760,947.	691,345.56	687,744.
Other Local Taxes —			
Resident Taxes		14,457.85	16,000.
National Bank Stock Taxes	2,000.	2,039.80	2,050.
Yield Tax (Gross)	900.	2,897.30	2,000.
Head Tax	1,800.	174.00	
Poll Tax	5,000.	396.00	
Total	9,700.	19,964.95	20,050.
Licenses and Permits			
Motor Vehicle Permits	66,000.	71,414.82	73,000.
Business Licenses	800.	700.00	700.
Bicycle Registrations	50.	153.05	150.
Dog Licenses	1,500.	1,568.48	1,600.
Building Permits	3,000.	6,124.06	7,500.
Total	71,350.	79,960.41	82,950.
Fines and Forfeits			
District Court	6,000.	7,507.00	8,000.
Use of Property and Money			
Temporary Investments — Interest	50,000.	54,455.70	40,000.
Trust Funds	4,500.	4,870.76	5,000.
Hanover Water Company — Dividends	4,390.	4,392.00	4,390.
Total	58,890.	63,718.46	49,390.
Revenue from other Governmental Agencies			
Highway Subsidy		22,050.01	44,000.
Town Road Aid	10,000.	10,510.07	12,000.
Interest & Dividends Tax	120,000.	139,900.34	147,000.

	Budget 1971	Actual 1971	Budget 1972
Savings Bank Tax	8,800.	9,946.42	10,500.
Old Age Reimbursement	200.		
Bounties	5.	4.00	
Highway Safety Agency	3,500.	3,965.76	2,500.
Commission on Crime and Delinquency	3,500.	1,500.00	5,500.
Water Pollution Projects — State Aid	19,964.	19,964.00	19,561.
Rooms & Meals Tax	26,000.	27,151.75	28,000.
Business Profits Tax	25,245.	24,396.00	25,561.
Housing Subsidy			8,900.
Total	217,214.	259,388.35	303,522.
Service Charges for Services Rendered			
Sewer Rentals	97,000.	99,213.03	121,580.
Sewer Connections	2,000.	1,500.00	1,600.
Nursing Services	7,500.	9,778.60	9,500.
Cemetery — Lot Sales	3,000.	3,655.00	4,000.
Cemetery — Funerals	5,000.	2,584.32	3,000.
Hydrant Rentals	6,000.	6,249.55	7,790.
Town Clerk's Fees	25.	4.00	9,300.
Fire Services	500.	577.00	500.
Highway Services	10,000.	10,421.18	10,000.
Planning Board Fees	200.	70.00	100.
Zoning Board of Adjustment Fees	400.	300.00	300.
Solid Waste Disposal Fees			19,500.
Total	131,625.	134,352.68	187,170.
Transfers from other Funds			
Sewer Area Tax Reserve	3,600.	3,993.22	
Sidewalk — Reserve	7,525.	3,424.49	5,000.
Total	11,125.	7,417.71	5,000.
Sundry Revenue			
Sales & Compensation for Loss of Property	200.		200.
Miscellaneous	500.	39.00	100.
Prior Years Revenue	59,102.	59,102.14	92,275.
Total	59,802.	59,141.14	92,575.
TOTAL CURRENT REVENUES	1,326,653.	1,322,796.26	1,436,401.

EXPENDITURES

1971-1972

	Budget 1971	Actual 1971	Budget 1972
GENERAL GOVERNMENT			
General Administration			
Personal Services			
Salaries	62,365.	62,389.69	82,788.
Pension	2,082.	1,637.29	2,073.
Social Security	2,182.	2,364.49	3,067.
Less Personal Services Charged to other Departments	(36,065.)	(35,945.58)	(49,499.)
Total — Personal Services	30,564.	30,445.89	38,429.
Operating Expenses			
Travel	725.	497.48	725.
Communications	2,645.	2,172.83	3,990.
Insurance & Bonding	2,255.	2,364.66	2,620.
Printing & Publications	2,150.	2,166.26	2,340.
Training	300.	47.24	300.
Medical Insurance & Services	2,440.	2,279.40	2,925.
Dues & Subscriptions	530.	567.05	575.
Office Supplies	1,710.	1,504.56	1,890.
Office Equip. — Repairs & Maint.	580.	590.36	615.
Equipment Reserve	600.	600.00	600.
Fuel & Lubricants — Motorized Equip.	120.	146.50	180.
Repairs & Maint. — Mot. Equip.	250.	475.23	450.
Professional Fees	6,380.	6,230.38	5,040.
Town Clerk's Fees & Vital Statistics	700.	608.25	700.
Legal Expense	250.	49.16	350.
Bond & Debt Retirement Tax	450.	482.87	190.
Miscellaneous	300.	255.82	300.
Total — Operating Exp.	22,385.	21,038.05	23,790.
Total Capital Outlay (Off. Equip.)	500.	421.90	500.
Total — General Administration	53,449.	51,905.84	62,719.
Tax Administration			
Total — Personal Services	6,663.	7,580.54	8,247.

	Budget 1971	Actual 1971	Budget 1972
Operating Expenses			
Travel	125.	147.24	125.
Communications	290.	447.27	445.
Insurance & Bonding	505.	262.74	490.
Printing & Publications	200.	240.70	250.
Medical Insurance & Services	270.	253.27	325.
Dues & Subscriptions	70.	73.01	85.
Office Supplies	740.	810.82	210.
Office Equip. — Repairs & Maint.	65.	65.60	70.
Professional Fees	6,895.	2,002.07	3,460.
Legal Expense	5,000.	11,904.36	12,000.
Miscellaneous	100.	28.43	100.
Total — Operating Expen.	14,260.	16,235.51	17,560.
Total — Tax Administration	20,923.	23,816.05	25,807.
Total — Personal Services	37,227.	38,026.43	46,676.
Operating Expenses	36,645.	37,273.56	41,350.
Capital Outlay	500.	421.90	500.
Total — General Government	74,372.	75,721.89	88,526.
Housing Authority			
Total — Personal Services			5,000.
Operating Expenses			
Travel			300.
Communications			200.
Printing & Publications			500.
Dues & Subscriptions			100.
Office Supplies			200.
Professional Fees			2,500.
Miscellaneous			100.
Total — Operating Exp.			3,900.
Total — Housing Authority			8,900.
FIRE DEPARTMENT			
Fire Fighting			
Personal Services			
Salaries	136,668.	133,414.58	157,354.
Pension	7,121.	6,379.97	7,008.

	Budget 1971	Actual 1971	Budget 1972
Social Security	442.	134.05	895.
Less Personal Ser. Charged to other Departments	(2,000.)	(3,996.77)	(5,576.)
Total — Personal Serv.	142,231.	135,931.83	159,681.
Operating Expenses			
Travel	1,400.	782.51	1,000.
Communications	1,900.	2,256.54	2,190.
Insurance & Bonding	4,940.	5,144.33	5,560.
Printing & Publications	500.	325.42	500.
Training	1,150.	932.63	1,150.
Utilities	80.	63.00	80.
Medical Ins. & Services	5,050.	3,979.76	6,630.
Clothing Expense	2,105.	1,867.57	1,959.
Dues & Subscriptions	300.	344.05	375.
Office Supplies	400.	424.14	400.
Office Equip. — Repairs & Maint.	75.	91.60	75.
Equipment Reserve	22,000.	22,000.00	22,000.
Fuel & Lubricants — Mot. Equip.	1,250.	1,090.08	1,250.
Repairs & Maint. — Mot. Equip.	2,200.	2,491.05	2,200.
Chemicals, Drugs & Lab. Supplies	1,305.	223.18	1,000.
Tools & Shop Supplies	540.	481.20	620.
Fire Alarm Maintenance	660.	270.14	535.
Miscellaneous	350.	90.19	250.
Total — Operating Exp.	46,205.	42,857.39	47,774.
Total — Capital Outlay	3,450.	2,369.86	5,000.
Total — Fire Fighting	191,886.	181,159.08	212,455.
Fire Stations			
Operating Expenses			
Insurance & Bonding	560.	571.25	600.
Utilities	1,250.	1,123.42	1,235.
Heat	1,200.	1,160.71	1,100.
Buildings — Repairs & Maint.	1,800.	2,050.10	500.
Total — Operating Exp.	4,810.	4,905.48	3,435.
Hydrant Rental			
Total — Operating Exp.	46,576.	46,005.30	56,700.

	Budget 1971	Actual 1971	Budget 1972
Civil Defense			
Total — Operating Exp.	200.		200.
Total — Personal Services	142,231.	135,931.83	159,681.
Operating Expenses	97,791.	93,768.17	108,109.
Capital Outlay	3,450.	2,369.86	5,000.
Total — Fire Department	243,472.	232,069.86	272,790.

POLICE DEPARTMENT

Personal Services			
Salaries	93,182.	81,543.76	102,584.
Pension	5,357.	3,913.22	5,436.
Social Security	203.	270.28	280.
Less Serv. Charged Other Depts.	(8,000.)	(8,686.75)	(11,370.)
Total — Personal Serv.	90,742.	77,040.51	96,930.
Operating Expenses			
Travel	400.	276.25	500.
Automobile Allowance	100.		100.
Communications	1,285.	844.47	1,165.
Insurance & Bonding	3,440.	3,449.12	3,625.
Printing & Publications	750.	393.87	650.
Training	1,500.	315.68	1,500.
Medical Ins. & Services	4,095.	2,835.92	5,100.
Clothing Expense	3,325.	2,899.72	4,025.
Dues & Subscriptions	150.	57.00	100.
Office Supplies	200.	152.79	200.
Equipment Reserve	5,000.	5,000.00	5,000.
Fuel & Lubricants — Mot. Equip.	1,400.	1,699.71	1,800.
Repairs & Maint. — Mot. Equip.	1,100.	1,415.96	1,100.
Contract Services		907.43	900.
Miscellaneous	800.	844.20	700.
Total — Operating Exp.	23,545.	21,092.12	26,465.
Total — Capital Outlay	5,000.	558.32	6,000.
Total — Police Department	119,287.	98,690.95	129,395.

	Budget 1971	Actual 1971	Budget 1972
PUBLIC WORKS – Highways			
Personal Services			
Salaries	148,329.	160,021.58	159,721.
Pension	4,923.	4,029.62	3,418.
Social Security	7,167.	6,104.44	7,516.
Less Serv. Charged Other Depts.	(16,000.)	(23,982.23)	(18,000.)
Total – Personal Services	144,419.	146,173.41	152,655.
Operating Expenses			
Automobile Allowance	150.	68.22	150.
Communications	600.	727.61	805.
Insurance & Bonding	9,810.	9,979.19	10,000.
Training	500.		500.
Medical Ins. & Services	6,268.	6,064.07	6,735.
Clothing Expense	2,770.	2,226.16	2,710.
Dues & Subscriptions	25.	6.00	25.
Equipment Reserve	45,000.	45,000.00	55,000.
Fuel & Lubricants – Mot. Equip.	8,700.	7,387.44	9,000.
Repairs & Maint. – Mot. Equip.	10,000.	20,153.27	13,500.
Street Maintenance	129,700.	105,465.49	119,500.
Snow Removal	13,600.	23,961.87	27,500.
Drainage & Bridges	37,000.	20,573.76	57,500.
Tools & Shop Supplies	1,000.	1,676.69	1,500.
Traffic Material & Supplies	2,700.	1,233.10	2,700.
Miscellaneous	500.	616.92	500.
Total – Operating Exp.	268,323.	245,139.79	307,625.
Total – Capital Outlay	45,010.	44,716.37	12,010.
Total – Highways	457,752.	436,029.57	472,290.
Sewers and Waste Water Treatment			
Personal Services			
Salaries	60,505.	56,704.37	66,498.
Pension	1,687.	1,289.08	1,503.
Social Security	2,073.	1,972.50	2,135.
Less Personal Serv. Charged to other Departments	(8,140.)	(9,023.10)	(6,730.)
Total – Personal Serv.	56,125.	50,942.85	63,406.

	Budget 1971	Actual 1971	Budget 1972
Operating Expenses			
Travel	350.	40.75	150.
Automobile Allowance	100.		100.
Communications	400.	490.20	680.
Insurance & Bonding	2,815.	3,023.60	3,005.
Printing & Publications	100.	96.47	100.
Training	400.	8.85	400.
Utilities	11,000.	10,869.52	12,000.
Heat	1,500.	1,736.00	1,500.
Buildings — Repairs & Maint.	300.	452.68	350.
Grounds — Materials & Supplies	200.		200.
Medical Insurance & Services	2,119.	1,865.01	2,550.
Clothing Expense	900.	570.75	900.
Dues & Subscriptions	75.	20.00	75.
Office Supplies	75.	51.04	75.
Equipment Reserve	5,000.	5,000.00	5,000.
Fuel & Lubricants — Mot. Equip.	500.	745.94	500.
Repairs & Maint. — Mot. Equip.	750.	(719.19)	750.
Chemicals, Drugs & Lab. Supplies	8,500.	6,235.08	7,500.
Sewer Maintenance	5,500.	3,827.94	10,000.
Repairs & Maint. — Plant Equip.	2,750.	2,285.64	2,750.
Tools & Shop Supplies	275.	310.12	275.
Legal Expense	100.		100.
Miscellaneous	200.	180.23	150.
Total — Operating Expenses	43,909.	37,090.63	49,110.
Total — Capital Outlay	550.	434.19	500.
Total — Sewers & Waste Water Treatment	100,584.	88,467.67	113,016.
Cemeteries			
Personal Services			
Salaries	30,286.	25,372.08	31,637.
Pension	846.	645.82	763.
Social Security	1,497.	1,068.48	1,645.
Less Personal Serv. Charged to other Departments	(6,880.)	(8,029.80)	(7,348.)
Total — Personal Services	25,749.	19,056.58	26,697.

	Budget 1971	Actual 1971	Budget 1972
Operating Expenses			
Travel	70.	2.80	70.
Communications	75.		75.
Insurance & Bonding	785.	810.67	790.
Printing & Publications	25.	4.13	25.
Training	100.		100.
Utilities	130.	102.67	130.
Buildings — Repairs	100.		100.
Grounds — Mat., Supplies & Serv.	1,000.	194.38	750.
Medical Insurance & Services	925.	882.86	1,020.
Clothing Expense	510.	403.10	510.
Office Supplies	25.		25.
Equipment Reserve	1,500.	1,500.00	1,500.
Fuel & Lubricants — Mot. Equip.	325.	317.28	375.
Repairs & Maint. — Mot. Equip.	500.	350.00	500.
Street & Sidewalk Maint.	500.		200.
Tools & Shop Supplies	150.	3.39	100.
Miscellaneous	250.	10.00	150.
Total — Operating Exp.	6,970.	4,581.28	6,420.
Total — Capital Outlay	500.	969.65	500.
Total — Cemeteries	33,219.	24,607.51	33,617.
Public Buildings			
Personal Services			
Salaries	3,370.	3,269.76	3,602.
Social Security	170.	170.19	178.
Total — Personal Services	3,540.	3,439.95	3,780.
Operating Expenses			
Insurance & Bonding	1,075.	1,356.26	1,430.
Utilities	2,025.	2,139.40	2,610.
Heat	2,100.	2,575.83	2,325.
Buildings — Repairs & Maint.	5,500.	2,360.23	3,200.
Grounds — Mat., Supplies & Serv.	2,000.	2,950.34	2,300.
Miscellaneous	100.	261.90	100.
Total — Operating Expenses	12,800.	11,643.96	11,965.

	Budget 1971	Actual 1971	Budget 1972
Total Public Buildings	16,340.	15,083.91	15,745.
Sidewalks			
Total — Personal Serv.	3,500.	2,899.88	3,500.
Operating Expenses			
Sidewalk Maintenance	1,000.	336.73	1,000.
Snow Removal	300.		300.
Total — Operating Exp.	1,300.	336.73	1,300.
Total — Capital Outlay	1,000.	2,076.51	4,000.
Total — Sidewalks	5,800.	5,313.12	8,800.
Solid Waste Disposal			
Personal Services			
Salaries	6,494.	6,042.84	7,072.
Social Security	286.	314.22	311.
Total — Personal Services	6,780.	6,357.06	7,383.
Operating Expenses			
Insurance & Bonding	320.	463.53	487.
Grounds — Mat., Supplies & Serv.	1,860.	736.36	1,500.
Fuel & Lubricants — Mot. Equip.	100.		100.
Repairs & Maint. — Mot. Equip.	100.		100.
Contract Services			19,500.
Miscellaneous	50.	33.00	50.
Total — Operating Exp.	2,430.	1,232.89	21,737.
Total — Solid Waste Disposal	9,210.	7,589.95	29,120.
Street Lights			
Total — Operating Expenses	22,650.	22,299.67	23,785.
Trees			
Total — Personal Serv.	6,000.	3,695.45	5,000.
Operating Exp.	10,000.	9,931.36	10,000.

	Budget 1971	Actual 1971	Budget 1972
Capital Outlay	2,000.	696.37	1,500.
Total — Trees	18,000.	14,323.18	15,500.
Recreation			
Total — Personal Services		239.34	1,000.
Operating Expenses			
Fuel & Lubricants — Mot. Equip.			250.
Repairs & Maint. — Mot. Equip.			150.
Miscellaneous			100.
Total — Operating Exp.			500.
Total — Recreation		239.34	1,500.
Total — Personal Services	246,113.	232,804.52	263,421.
Operating Exp.	368,382.	332,256.31	432,442.
Capital Outlay	49,060.	48,893.09	18,510.
Total — Public Works	663,555.	613,953.92	714,373.
HEALTH AND WELFARE			
Personal Services			
Salaries	16,816.	15,772.76	18,225.
Pension	326.	267.59	302.
Social Security	804.	789.89	889.
Total — Personal Serv.	17,946.	16,830.24	19,416.
Operating Expenses			
Travel	100.	16.30	100.
Automobile Allowance	1,295.	1,010.70	1,355.
Communications	75.	76.13	90.
Insurance & Bonding	230.	262.78	235.
Printing & Publications	50.	99.40	150.
Training	200.		200.
Medical Ins. & Services	636.	625.12	765.
Clothing Expense	150.	131.50	150.
Dues & Subscriptions	80.	74.00	80.
Office Supplies	75.	48.00	75.
Miscellaneous Expenses	100.	74.39	100.
Old Age Assistance	2,000.	1,227.38	1,500.

	Budget 1971	Actual 1971	Budget 1972
Town Welfare	4,000.	6,294.52	5,000.
Hospitalization & Med. Exp.	5,128.	3,502.00	5,095.
Total — Operating Exp.	<u>14,119.</u>	<u>13,442.22</u>	<u>14,895</u>
Total — Health & Welfare	32,065.	30,272.46	34,311.
LIBRARIES			
Etna Library			
Personal Services			
Salaries	1,304.	989.34	1,333.
Social Security	68.	51.44	69.
Total — Personal Serv.	<u>1,372.</u>	<u>1,040.78</u>	<u>1,402.</u>
Operating Expenses			
Travel	50.	41.50	50.
Insurance & Bonding	130.	160.00	170.
Printing & Publications	200.	180.46	200.
Utilities	50.	53.43	75.
Heat	100.	155.84	150.
Buildings — Repairs & Maint.	75.	21.12	75.
Dues & Subscriptions	110.	79.91	110.
Miscellaneous	75.	51.17	75.
Total — Operating Exp.	<u>790.</u>	<u>743.43</u>	<u>905.</u>
Total — Capital Outlay	<u>200.</u>	<u>82.32</u>	<u>200.</u>
Total — Etna Library	2,363.	1,866.53	2,507.
Howe Library			
Total — Operating Exp.	<u>13,000.</u>	<u>13,000.00</u>	<u>18,000.</u>
Total — Libraries	15,362.	14,866.53	20,507.

BOARDS, COMMISSIONS & SPECIAL PURPOSE AGENCIES

Finance Committee	200.	216.19	200.
Zoning Board of Adjustment	1,000.	1,535.42	1,500.
Planning Board	4,000.	3,473.66	4,000.
Information Booth	600.	600.00	600.
Lebanon Regional Airport Auth.	5,000.	5,000.00	10,000.

	Budget 1971	Actual 1971	Budget 1972
Upper Valley Planning & Development Council	3,800.	3,800.00	4,950.
Dartmouth — Lake Sunapee Assoc.	500.	500.00	500.
Youth Council	5,308.	5,104.38	5,308.
Conservation Commission	2,000.	1,149.82	2,000.
Supervisors of Check List	2,450.	1,437.25	2,450.
Total — Boards, Commissions & Spec. Purpose Agencies	24,858.	22,816.72	31,508.
DEBT AND INTEREST			
Interest on Tax Anticipation Notes			
Total — Operating Expenses	30,000.	22,597.44	25,000.
Principal & Interest on Long-Term Borrowing			
Total — Capital Outlay	118,682.	118,681.50	111,091.
Total — Debt and Interest	148,682.	141,278.94	136,091.
SPECIAL ARTICLES			
Paine Road	3,000.		
Occom Pond	2,000.		
Total — Special Articles	5,000.		
Total — All Departments			
Personal Services	535,631.	501,674.31	592,526.
Operating Expenses	614,130.	556,989.97	702,574.
Capital Outlay	176,892.	171,006.99	141,301.
Total — Current Expenditures	1,326,653.	1,229,671.27	1,436,401.

CAPITAL OUTLAY – ALL DEPARTMENTS

Proposed 1972

General Government		
Calculator	\$	500.
Fire Department		
Boots, helmets, coats, hose, nozzles, air paks		5,000.
Police Department		
Radio Equipment	\$ 4,000.	
Office Equipment	<u>2,000.</u>	6,000.
Public Works		
Highways		
Shop tools and equipment	1,000.	
Concrete floor – old garage	2,000.	
Town contribution to State assistance for urban road improvements	3,010.	
Heating system – garage	<u>6,000.</u>	
	12,010.	
Sewers and Waste Water Treatment		
Laboratory equipment	500.	
Cemeteries		
Mowers	500.	
Sidewalks	4,000.	
Trees – new	1,500.	
Total – Public Works		18,510.
Library		
Etna – furniture		200.
Debt and Interest		
Sewers (1963)	26,670.	
Sewers (1970)	79,750.	
Highway Equipment	<u>4,671.</u>	111,091.
Total Capital Outlay – All Departments		<u>\$141,301.</u>

CAPITAL RESERVE EXPENDITURES

For Equipment — All Departments

Proposed 1972

General Government — Auto replacement		\$ 2,500.
Police — Cruisers (2) replacements		5,000.
Fire —		
Station wagon replacement	\$ 2,800.	
Etna Pump 2 conversion to utility truck	2,000.	
Pick-up truck with tank, pump and radio	<u>6,400.</u>	
		11,200.
Highways —		
Grader replacement	30,000.	
Loader with Plow replacement	26,000.	
Loader with Backhoe replacement	22,000.	
Pick-up Trucks (2) replacements	<u>5,000.</u>	
		83,000.
Sewers and Waste Water Treatment —		
Pick-up Trucks (2) replacements		5,400.
Cemetery —		
Pick-up Truck replacement		<u>2,400.</u>
		\$109,500.

PROPOSED FIRE SERVICE AREA BUDGET FOR 1972

	Budget 1972	
EXPENDITURES		
Firefighting	200,495.	
Fire Stations	3,435.	
Hydrant Rental	<u>56,700.</u>	260,630.
LESS – REVENUES		
Hydrant Rental		
College & Hospital	7,790.	
Unexpended Previous Year's		
Appropriation	11,520.	
Fire Services	<u>500.</u>	19,818.
To be raised by fire area		<u>240,812.</u>

PROPOSED SIDEWALK BUDGET FOR 1972

Expenditures	
Sidewalk Maintenance and Construction	\$8,800
Revenue	
To be transferred from Reserve Account	<u>5,000</u>
To be raised by Sidewalk	\$3,800

PROPOSED SEWER BUDGET FOR 1972

	Budget 1972
TREATMENT PLANT	
Principal & Interest on Debt	\$26,670
Personal Services	63,406
Operating Expenses	49,110
Capital Outlay	<u>500</u>
	139,686
LESS —	
State Grant	19,561
Unexpended Previous Year's Appropriation	115
Sewer Area Tax Surplus	-0-
Miscellaneous Revenue	<u>3,000</u>
	117,010
To be raised by sewer area (50% of plant)	<u>58,505</u>
INTERCEPTOR & SERVICE LINES	
Principal & Interest on Debt	79,750
Treatment Plant (50%)	<u>58,505</u>
	138,255
LESS —	
Miscellaneous Revenue	5,000
Unexpended Previous Year's Appropriation	3,676
Temporary Investments — Interest	<u>8,000</u>
To be raised by sewer rents	\$121,579

SEWER BOND ISSUE ACCOUNT

December 31, 1971

Income	
Bond Issue	750,000.00
Interest and Premium	3,016.96
Temporary Investments — Interest	<u>28,302.74</u>
Total Income	<u><u>781,319.70</u></u>
Expenditures	
Legal Expense	2,682.30
Sewer Construction	
1969 — 90,785.55	
1970 — 12,022.98	
1971 — <u>88,306.38</u>	
	192,114.91
Highway Garage Addition	15,000.00
Applied to Principal and Interest	28,302.74
Interest Paid to Town For Use of Funds	<u>7,535.60</u>
Total Expenditures	245,635.55
Balance, December 31, 1971	<u><u>535,684.15*</u></u>
	<u><u>781,319.70</u></u>

*\$500,000 invested in Certificates of Deposit

PARKING SYSTEM

Budget 1972

	Budget 1971	Actual 1971	Budget 1972
REVENUES			
Permit Parking	11,000.	8,415.50	9,000.
Metered Parking	33,000.	33,247.29	34,000.
Rental Parking	6,800.	5,350.17	6,000.
Parking Fines	16,000.	14,175.87	16,000.
From Previous Years	<u>2,300.</u>	<u>2,300.48</u>	<u>2,526.</u>
Total	69,100.	63,489.31	67,526.
EXPENDITURES			
Personal Services — Total	13,985.	13,074.60	14,000.
Operating Expenses			
Insurance & Bonding	1,200.	1,362.00	1,500.
Utilities	600.	1,569.70	1,800.
Building — Repairs & Maint.	1,500.	1,320.83	1,500.
Street Maintenance	1,500.	905.50	1,500.
Snow Removal	2,500.	3,036.48	3,500.
Parking Meter Parts & Supplies	<u>1,500.</u>	<u>2,372.48</u>	<u>2,000.</u>
Total — Operating Expenses	8,800.	10,566.99	11,800.
Capital Outlay — Total	14,696.	5,704.25	5,000.
Debt & Interest — Total	<u>31,619.</u>	<u>31,617.82</u>	<u>36,726.</u>
Total — Parking System	<u><u>69,100.</u></u>	<u><u>60,963.66</u></u>	<u><u>67,526.</u></u>

OFF-STREET PARKING FACILITIES

1957 – 1971

Authorization		570,000.00
1957-1966 Borrowed	158,520.51	
1967 Borrowed	59,001.58	
1968 Borrowed	51,000.00	
1969 Borrowed	23,000.00	
1969 Current Revenue	29,963.12	
1970 Borrowed	65,000.00	
1970 Current Revenue	28,927.00	
1971 Current Revenue — to be reimbursed in 1972 to General Fund	<u>18,646.66</u>	<u>434,058.87</u>
Balance of Authorization		135,941.13
Borrowings to Date	356,522.09	
Notes Paid to December 31, 1971	<u>188,222.09</u>	
Balance of Notes Outstanding December 31, 1971	168,300.00	

OFF-STREET PARKING FACILITIES

1971

Expenditures:		
Demolition of 3 West South Street Property		2,332.00
Construction of Nugget Parking Area		16,080.78
Miscellaneous		<u>233.88</u>
		18,646.66

SUMMARY OF RECEIPTS – 1971

Current Revenues	
All sources other than property tax	712,829.93
Property Tax	
School	1,787,208.00
County	171,337.00
Town	609,966.33
Total Current Revenues	3,281,341.26
Other Revenues	3,236,699.19
Total Receipts	6,518,040.45
Cash Balance, January 1, 1971	429,965.88
	<u>6,948,006.33</u>

SUMMARY OF DISBURSEMENTS – 1971

Current Operating Expenses	
General Government	75,721.89
Fire Department	232,069.86
Police Department	98,690.95
Public Works	
Highways	436,029.57
Sewers & Waste	
Water Treatment	88,467.67
Cemetery	24,607.51
Public Buildings	15,083.91
Street Lights	22,299.67
Sidewalks	5,313.12
Dump	7,589.95
Trees	14,323.18
Total Public Works	613,714.58
Health and Welfare	30,272.46
Libraries	14,866.53
Boards, Commissions &	
Special Purpose Agencies	22,816.72
Debt and Interest	141,278.94
Total Current Expenditures	1,229,431.93
Special Articles	239.34
Other Disbursements	5,121,894.77
Total Disbursements	6,351,566.04
Cash Balance, December 31, 1971	596,440.29
	<u>6,948,006.33</u>

SURPLUS ACCOUNT

Bank Balance, December 31, 1971	596,440.29
Invested in Certificates of Deposit	350,000.00
Off-Street Parking Facilities	<u>18,646.66</u>
	965,086.95
1971 Appropriation Due School	868,503.00
Due Ambulance Fund	5,894.96
Unexpended Special Area Appropriations	
Fire Service Area	11,528.27
Sewage System	
Raised by Sewer Tax	115.59
Raised by Sewer Rentals	3,676.57
Conservation Commission	<u>850.18</u>
Cash Surplus	74,518.38

BALANCE SHEET

December 31, 1971

Assets

Cash Balance, December 31, 1971	596,440.29
Certificates of Deposits	350,000.00
Off-Street Parking	18,646.66
Capital Reserve Funds	146,094.20
State & Town Joint Highway Construction Account	18,060.00
State Grant for Sewage Treatment Facilities	162,914.00
Accounts Receivable — 1971	2,436.20
Sewer Rentals Due	2,816.31
Unredeemed Taxes	1,718.56
Uncollected Taxes	
1971	99,609.89
Resident Taxes 1971	<u>3,430.00</u>
	103,039.89

Sewer Bond Fund	
Cash Balance	35,684.15
Invested in Certificates of Deposits	<u>500,000.00</u>
	535,684.15
	<u>1,937,850.26</u>

Amount to be provided for	
Payment of Principal and Interest	<u>762,488.22</u>

TOTAL	<u><u>2,700,338.48</u></u>
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Liabilities

Unexpended Balance of Special Appropriations	
Special Service Areas	15,320.43
Conservation Commission	850.18
Due School Districts	868,503.00
Due Ambulance Service	5,894.96
Unexpended Balance of Sewer Bond Fund	535,684.15
State & Town Joint Highway Construction Account	18,060.00
Capital Reserve Funds	146,094.20
Long Term Notes — Principal and Interest	
Highway Equipment	4,636.00
Off-Street Parking Facilities	169,481.46
Sewer Bonds — 1963	233,335.00
Sewer Bonds — 1970	702,479.10
TOTAL	<u><u>2,700,338.48</u></u>

COMBINED STATEMENT OF GENERAL DEBT

December 31, 1971

	Principal	Interest	Total
Town of Hanover			
Highway Equipment Note	\$ 4,600.	\$ 71.	\$ 4,671.
Sewer Bonds 1963	230,000.	42,485.	272,485.
Sewer Bonds 1970	700,000.	223,125.	923,125.
	<hr/>	<hr/>	<hr/>
Town Total	934,600.	265,681.	1,200,281.
 Hanover School District			
Elementary Addition, 1959	80,000.	12,600.	92,600.
Elementary Site, 1965	5,000.	143.	5,143.
Bernice A. Ray School, 1970	1,385,000.	856,950.	2,241,950.
High School Addition, 1956	197,000.	18,507.	215,507.
High School Addition, 1964	399,000.	89,781.	488,781.
	<hr/>	<hr/>	<hr/>
School Total	2,066,000.	977,981.	3,043,981.
 Combined Total	<hr/>	<hr/>	<hr/>
	\$3,000,600.	\$1,243,662.	\$4,244,262.

STATEMENT OF FIXED ASSETS

	Balance Beginning of Year	Additions	Deductions	Balance End of Year
General Fixed Assets:				
Land	290,827.	10,000.		300,827.
Buildings	1,026,830.	55,586.	42,000.	1,040,416.
Improvements Other Than Buildings	634,624.	123,502.		763,626.
Machinery & Equipment	513,790.	124,369.	21,722.	610,937.
Water Works Stock	73,200.			73,200.
	<hr/>	<hr/>	<hr/>	<hr/>
Total General Fixed Assets	2,539,271.	313,457.	63,722.	2,789,006.

1971 TAX RATES

Unit of Government	Total Appropriation	Revenue or Credit
Town	878,912.	437,742. ^b
County	175,029.	3,692.
Hanover School	1,082,757.	203,486.
Dresden School	935,066 ^a	27,129.
	<u>3,071,764.</u>	<u>672,049.</u>
Special Service Area		
Fire Area No. 1		
Fire Area No. 2		
Fire Area No. 3		
Fire Area No. 4		
Total Fire	221,531.	
Sidewalk	0	
Sewer Area No. 1		
Sewer Area No. 2		
Total Sewer	37,021.	
Total Special Service Areas	258,552.	
GRAND TOTAL	<u>3,330,316.</u>	<u>672,049.</u>

Notes:

** Includes overlay of \$7,895 which applies to Town, County and School appropriations, and Veterans' Exemptions of \$20,575.

* Includes overlay: Fire \$1,456, Sewer \$1,109.

a Includes only Hanover's share (74.75%) of Dresden budget.

b Includes \$39,381 cash surplus from 1970.

To be Raised by Taxes	Net Valuation	Tax Rate
469,640.**	61,582,165.	7.63
171,337.		2.78
879,271.		14.28
907,037.		14.74
<u>2,428,185.</u>	<u>61,582,165.</u>	<u>39.43</u>
4,661.	5,684,255.	.82
6,734.	4,106,420.	1.64
3,015.	919,150.	3.28
208,577.	50,872,340.	4.10
<u>222,987.*</u>	<u>61,582,165.</u>	
0		0
1,412.	4,413,360.	.32
36,718.	45,897,480.	.80
<u>38,130.*</u>	<u>50,310,840.</u>	
261,117.		
<u>2,689,302.</u>		

SUMMARY OF ASSESSMENTS

1971

REAL ESTATE

Code

01	Land — Improved and Unimproved	\$12,299,840
02	Buildings Only	46,671,420
04	Factory Buildings	312,780
08	Public Utilities (Electric & Water Works)	2,533,600

PERSONAL PROPERTY

21	Industrial Trailers	1,000
52	Boats	6,725
		<hr/> 61,825,365

EXEMPTIONS

V	College Dining Room	
	Dormitory & Kitchen	150,000
	Blind	3,000
	Elderly Persons	<u>90,200</u>
		<hr/> 243,200
		<hr/> \$61,582,165

Total Number of Residents listed at \$10.00	3,249
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SUMMARY OF TAX SALES ACCOUNTS AS OF

December 31, 1971

DEBIT

Tax Sale on Account Levies of:

	1970	Prior Years
(a) Taxes Sold to Town During		
Current Fiscal Year	\$11,685.54	
(b) Balance of Unredeemed		
Taxes January 1, 1971		\$2,553.16
Interest Collected After Sale	204.21	209.61
Redemption Costs	24.80	9.92
	<u>\$11,914.55</u>	<u>\$2,772.69</u>

CREDIT

Remittances to Treas. During Year	\$11,032.24	\$1,936.44
Abatements During Year		
Deeded to Town During Year		
Unredeemed Taxes at Close of Year	882.31	836.25
	<u>\$11,914.55</u>	<u>\$2,772.69</u>

TAX COLLECTOR'S REPORT

December 31, 1971

	DEBIT	Total
	1971	
Property Tax	Prior Years	
Poll Tax	\$65,892.93	\$2,734,649.85
Bank Stock	524.00	524.00
Yield Tax		2,039.80
Additions:	1,129.52	2,897.30
Property		
Poll	1,446.27	1,446.27
Poll Tax Penalties	80.00	80.00
Interest	36.00	36.00
Tax Fees	260.64	2,398.68
	118.94	118.94
	<u>\$2,673,752.09</u>	<u>\$2,744,190.84</u>

CREDIT

	1971	Total
Property Tax Paid Treas.		
Poll Tax Paid Treas.	\$2,568,511.33	\$2,634,404.26
Poll Tax Pen. Pd. Treas.	360.00	360.00
Bank Stock Paid Treas.		36.00
Yield Tax Paid Treas.	2,039.80	2,039.80
Interest Paid Treas.	1,129.52	2,897.30
Tax Fees Paid Treas.	260.64	2,398.68
Abatements:	118.94	118.94
Property Tax		
Poll Tax	2,081.97	2,081.97
Uncollected:		244.00
Property		
	99,609.89	99,609.89
	<u>\$2,673,752.09</u>	<u>\$2,744,190.84</u>

SUMMARY OF WARRANT – STATE RESIDENT TAX

December 31, 1971

DEBIT		
	Prior Years	1971
Original Warrant		
Uncollected as of 1/1/71		
Added Taxes	\$1,520.00	\$32,490.00
Penalties	205.00	1,520.00
	107.00	495.00
	<u>\$1,832.00</u>	<u>324.00</u>
		\$34,829.00
CREDIT		
	Prior Years	1971
Remittances to Treas.:		
Resident Taxes		
Head Taxes	\$1,070.00	\$26,070.00
Penalties	107.00	1,070.00
Abatements:		324.00
Resident Taxes		
Head Taxes	655.00	3,280.00
Uncollected:		655.00
Resident Taxes	<u>\$1,832.00</u>	<u>3,430.00</u>
		\$34,829.00

STATEMENT OF TRUST FUNDS FOR THE YEAR ENDED DECEMBER 31, 1971

	Balance January 1, 1971	Principal	Additions Interest	Deduct Transfers to Town	Balance December 31, 1971
COMMON TRUST FUNDS (Schedule 1)					
Principal	\$ 57,749.70				\$ 57,749.70
Invested Income	1,176.01		\$ 3,605.10	\$ 4,781.11	
OTHER TRUST FUNDS (Schedule 2)	183,623.21	\$108,702.41	11,230.72	106,601.47	196,954.87
	<u>\$242,548.92</u>	<u>\$108,702.41</u>	<u>\$14,835.82</u>	<u>\$111,382.58</u>	<u>\$254,704.57</u>
	\$ 30,548.92				\$ 42,704.57
	38,000.00				38,000.00
	154,000.00				154,000.00
	<u>20,000.00</u>				<u>20,000.00</u>
	<u>\$242,548.92</u>				<u>\$254,704.57</u>

The above balances were invested as follows:

Dartmouth Savings Bank
 5% Savings Account
 5¼% Certificate of Deposit
 5½% Certificate of Deposit
 5¾% Certificate of Deposit
 U. S. Treasury Bonds —
 Due 1972 — 2½% at cost

The accompanying statement of Trust Funds and related schedules summarize the various fund transactions for the year ended December 31, 1971. Substantially all of the fund balances were invested in local savings bank deposits so that these funds would be available to the community in the form of mortgages.

Trustees of Trust Funds
 Hanover, New Hampshire

SCHEDULE OF COMMON TRUST FUNDS
FOR THE YEAR ENDED DECEMBER 31, 1971

Schedule 1

	Schools	For the Support of Poor	Cemeteries	Library	Total Common Trust Funds
PRINCIPAL					
Balance — beginning of year	\$6,652.58	\$200.00	\$49,597.12	\$1,300.00	\$57,749.70
Balance — end of year	\$6,652.58	\$200.00	\$49,597.12	\$1,300.00	\$57,749.70
INCOME					
Income invested — beginning of year	\$1,176.01				\$1,176.01
Add:					
Interest Earned	414.95	\$12.98	\$3,096.06	\$81.11	3,605.10
Deduct:					
Income transferred to School or Town Treasurer	1,590.96	12.98	3,096.06	81.11	4,781.11
Income invested — end of year	—	—	—	—	—

REPORT OF TRUSTEES OF TRUST FUNDS FOR THE YEAR ENDED DECEMBER 31, 1971

Schedule 2

	Balance January 1, 1971	Principal	Additions Interest	Transfer to Town	Balance December 31, 1971
Town, Forest, Park & Recreational Reserve	\$ 587.52		\$ 34.82		\$ 622.34
Highway Reserve	36,027.07	\$ 45,600.00	2,120.36	\$ 48,087.36	35,660.07
Police Reserve	2,992.12	5,000.00	175.20	734.86	7,432.46
Fire Reserve	61,697.64	22,000.00	3,664.23	49,361.54	38,000.33
Cemetery Expansion Reserve	4,033.05	1,500.00	238.09		5,771.14
Sewer Rental Reserve	15,736.09	5,000.00	925.41		21,661.50
Sewer Area Tax Reserve	3,803.07		190.15	3,993.22	
Sewer Advance Reserve	26,045.45		1,532.99		27,578.44
Sidewalk Reserve	7,955.66		468.32	3,424.49	4,999.49
Richard Warren Sawyer Trust	11,852.75		696.30	1,000.00	11,549.05
Conservation Commission Reserve	2,613.28	1,602.41	152.74		4,368.43
Etna Town Library	4,819.77		283.01		5,102.78
Hanover School District Reserve	5,459.74		321.20		5,780.94
D. W. Bruce American History Essay Prize Reserve		1,000.00	30.33		1,030.33
Richmond School Renovation Reserve		25,000.00	367.24		25,367.24
School Bus Reserve		2,000.00	30.33		2,030.33
	\$183,623.21	\$108,702.41	\$11,230.72	\$106,601.47	\$196,954.87

SUMMARY OF TOWN CLERK'S ACCOUNT

December 31, 1971

Motor Vehicle permits issued:

1970	176817 – 176964	\$ 1,251.76
1971	202466 – 206628	73,211.32
1972	218401 – 218465	<u>1,366.87</u>
		75,829.95

(4300 permits issued)

Town Clerk's fees	<u>4,300.00</u>
Paid to Town Treasurer	71,529.95

Dog Licenses issued:

1970	19 Misc.	24.05
1971	377 @ \$2.00	754.00
	50 @ \$5.00	250.00
	138 @ \$3.00	414.00
	15 @ \$6.00	90.00
	49 Misc.	108.63
	1 Kennel	20.00
	1 Kennel	25.00
	1 Kennel	<u>13.00</u>
		1,698.68

(651 Dog licenses issued)

Town Clerk's Fees	<u>130.20</u>
Paid to Town Treasurer	\$ 1,568.48

HANOVER DISTRICT COURT

December 31, 1971

Cash on Hand — January 1, 1971	\$ 100.00
Court Fines	12,241.00
Small Claims	86.25
Sale of Forms	9.20
Filling Writs	12.40
	<hr/> 12,448.85
Fines paid to State of New Hampshire	\$ 3,709.10
Fines paid to Treasurer of Hanover, N. H.	7,507.00
Witness Fees	259.40
Blood Test Expense	273.50
Court Expense	599.85
Cash on Hand — December 31, 1970	100.00
	<hr/> \$12,448.85

Cases

Small Claims	43
Civil Writs	8
Juvenile	22
Criminal	618
	<hr/> 691

REPORT OF THE TOWN TREASURER

The Treasurer of the Town of Hanover for the year ending December 31, 1971 submits the following condensed report, the itemization of all receipts and disbursements being the same as set forth in detail in the report of the Selectmen.

Cash on hand, January 1, 1971	\$496,603.83
Receipts from all sources during 1971	\$6,451,402.50
Less Selectmen's Orders Paid	\$6,351,566.04
Balance	<hr/> \$ 99,836.46
Balance on Hand, December 31, 1971	<hr/> <hr/> \$596,440.29

LeRoy G. Porter
Treasurer

UPPER VALLEY PLANNING AND DEVELOPMENT COUNCIL

The Council's budget for this fiscal year 1971-1972 is \$48,106. Federal and State grants are supporting about 60 percent of the regional planning and development program: the remainder is being provided by local contributions from member communities.

Although a broad and ambitious work program was originally proposed, severe funding limitations at the Federal and State level necessitated that a substantial reduction be made in the scope of work. As a consequence, the community land use planning program and the solid waste management study fell victim to the budget squeeze, and were postponed to a subsequent budget year.

A major thrust of this year's program is the regional wastewater facilities study. This study is being prepared by an engineering consultant and is scheduled for completion by June. The major objective is to develop a long-range wastewater facility plan and short-range capital improvements program for the Region and the member communities. This plan and program will consist of recommendations on the location and type of facilities, construction priorities, staging, costs and financing. Another important study objective is to meet Federal area-wide planning requirements, a prerequisite for many of the Federal grants and loans for public improvements and facilities.

Even though the solid waste management study was postponed, the UVC Solid Waste Technical Advisory Committee has continued to review and analyze immediate or short-run solutions to the solid waste disposal problem. Optional regional arrangements are now being considered by all member communities faced with legislative deadlines. Investigations are currently underway to determine if the Lebanon dumpsite can be utilized for a regional sanitary landfill. It is anticipated that the regional solid waste management study will be undertaken prior to 1975 to study, evaluate and implement long-range solutions to the solid waste disposal problem and to evaluate the feasibility of a unified collection system.

Direct staff assistance is being made available to the smaller communities via a technical services program. Specific examples of such assistance include the preparation of aerial photomosaic maps, the preparation of zoning ordinances, and detailed soil mapping projects on a "seed" basis.

Other regional planning programs include a limited amount of basemapping, an updating of the overall program design and a public information-education-coordination program.

The regional development program provides, to a large extent, support activities for the regional planning program.

A considerable number of information requests have been processed during recent months. Although economic activity remains generally slow, a number of commercial activities have been recently established, and several additional ones are being contemplated. One example of the latter is the proposal of the Federal

Reserve System to locate a regional clearinghouse facility in the Upper Valley.

The proposed program for the 1972-1973 fiscal year is based on a phased schedule for meeting local needs and Federal area-wide planning requirements. The proposed budget is based on the receipt of a 2/3 Federal Matching "701" Planning Assistance Grant, continued assistance from the State of Vermont and continued support from member communities.

The regional planning and development program proposed will include a long-range water facility plan and short-term capital improvements program to meet Federal area-wide Planning requirements. It will also include a mobile home study as the first phase of the housing program specified in the *Initial Housing Element*. A technical assistance service program will be provided on a continuing basis to assist member communities with current planning and development problems. Other work activities will include the continuation of an economic development program, support for the Service Corps of Retired Executives, and an economic information program to assist in meeting the mounting demands for a variety of socio-economic and development information.

UPPER VALLEY PLANNING AND DEVELOPMENT COUNCIL

PROPOSED BUDGET

Fiscal Year 1972-1973

INCOME

Appropriation from

Member Communities:

Lebanon	\$8,170.	
Hanover	4,950.	
Enfield	1,970.	
Plainfield	1,110.	
Hartford	4,010.	
Norwich	1,220.	
Thetford	880.	
	<hr/>	\$22,310.

Vermont Development Grant	6,000.
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Vermont Regional Planning Grant	4,000.
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HUD "701" Planning Grant:

Vt. Allocation	\$6,000.
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N. H. Allocation	13,000.
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	<hr/>	19,000.
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TOTAL INCOME

	<hr/>	\$51,310.
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PROGRAM EXPENSES

Regional Planning Program	
Initial Housing Element	\$ 450.
Mobile Home Study (Phase I)	5,000.
Regional Water Study (Phase III)	11,500.
Program Design	1,200.
Regional Plan Update and Refinement	2,500.
Public Info., Education & Coordination Program	4,500.
Technical Services Program	4,350.
	<hr/>
	\$29,500.

Regional Development Program		
Development Review & Assistance		
Program	\$5,500.	
Economic Information Program	2,500.	
Regional Wastewater Facilities		
Study (Phase III)	1,500.	
SCORE Support, Activites	1,000.	
Technical Services Assistance		
Program	3,500.	
UVPDC Support Activities	7,810.	
		\$21,810.
TOTAL PROGRAM EXPENSES		<u>\$51,310.</u>

UPPER VALLEY EMERGENCY MEDICAL CARE SERVICE

The Upper Valley Emergency Medical Care Service responded to 315 calls in the service area in 1971. Emergency ambulance and medical care service together with non-emergency transfer service was provided to the communities indicated:

	Number of Calls	
	1971	1970
Fairlee	11	0
Hanover	173	125
Lyme	15	14
Norwich	38	25
Strafford	8	0
Thetford	47	19
West Fairlee	2	0
Other	<u>21</u>	<u>9</u>
	315	192

Five ambulance attendants now are certified as Emergency Medical Technicians. In 1972, additional programs will enable all attendants to achieve the technician rating. This advanced training along with the specialized ambulance equipment allows the service to provide the highest quality of emergency medical care service available. Citizen training will continue in the communities served. Primary first aid training prepares the citizen to deal with an emergency before skilled assistance arrives.

The program is available to any interested community. Each community annually provides a per capita contribution and the individual patient pays a service charge. The per capita contribution is 50c, based upon the 1970 census. The individual receiving service pays a fee of \$35. Special arrangements are provided for persons unable to pay. A very large percentage of the individual bills are paid by private insurance companies or Medicare. The administration of the service is provided by the Town of Hanover.

This cooperative regional program provides a better level of service, at less cost, than that which could be provided alone by the individual community.

UPPER VALLEY EMERGENCY MEDICAL CARE SERVICE
FINANCIAL PROGRAM 1972

	Budget 1971	Actual 1971	Budget 1972
REVENUES			
Revenue from Previous Years	3,750.	9,776.74	2,895.
Service Charges	7,500.	9,533.61	11,517.
Community Contributions	5,500. (1)	5,976.50	7,000.
Other Government Agencies	9,500. (2)	0	8,500.
Transfer from Equipment Reserve	4,450. (2)	0	8,500.
	<u>30,700.</u>	<u>25,286.85</u>	<u>38,412.</u>
EXPENDITURES			
Personal Services	4,500.	5,164.57	14,562.
Operating Expenses			
Communications	100.	204.00	200.
Insurance and Bonding	800.	380.00	800.
Printing and Publications	150.	418.66	500.
Training	1,000.	631.00	1,000.
Office Supplies	150.	117.21	150.
Equipment Replacement	5,000.	0	1,000.
Fuel and Lubricants	300.	150.45	300.
Repairs and Maintenance	500.	667.90	750.
Medical Supplies	600.	1,123.86	1,500.
Tools and Shop Supplies	400.	266.74	400.
Miscellaneous Expense	200.	231.00	250.
Total Operating Expense		<u>9,200.</u>	<u>4,190.82</u>
Capital Outlay		<u>17,000. (2)</u>	<u>536.50</u>
			<u>17,000.</u>
TOTAL	<u>30,700.</u>	<u>9,891.89</u>	<u>38,412.</u>
 Cash Balance			
		15,394.96	(3)

(1) 50c per capita on 1970 population

(2) \$8500 for backup ambulance and \$1000 for training.

Equipment was not purchased in 1971.

Receivables (December 31, 1971) – unpaid bills for service \$3,293.49

Receivables (December 31, 1970) – unpaid bills for service \$2,424.50

(3) Includes \$9500 transferred to an equipment reserve account.

Accrued interest for 1971 amounted to \$325.71. Present equipment reserve balance is \$9,825.71. In 1972, an additional \$3,000 will be transferred to the reserve.

HANOVER, N. H. TOWN MEETING

March 9, 1971

The annual meeting of the inhabitants of the Town of Hanover, in the County of Grafton and State of New Hampshire, qualified to vote in town affairs was called to order by Moderator, Pro Tem, Almon B. Ives at 4:00 P. M., March 9, 1971 in the auditorium of the High School.

The Warrant on which the meeting was called was read by the Moderator.

The polls opened for voting by non-partisan ballot on Article I after the reading of the Warrant. The results of the voting are as follows:

Total votes cast 538

For one Selectman (3 year term)

William I. Crooker	251 votes
Donald W. Hawthorne	261 votes
Raymond G. Pimer	17 votes

For Treasurer (1 year term)

LeRoy G. Porter	511 votes
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For Trustee of Trust Funds (3 year term)

D. Hugh MacNamee	495 votes
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For Library Trustee (3 year term)

Elsie M. Wendlandt	522 votes
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The following having the majority votes were declared elected by the Moderator:

Selectman for 3 years	Donald W. Hawthorne
Treasurer for 1 year	LeRoy G. Porter
Trustee of Trust Funds for 3 years	D. Hugh MacNamee
Library Trustee for 3 years	Elsie M. Wendlandt

ARTICLE II:

On motion of Dr. John Milne, duly seconded, it was voted that the reports of the Selectmen, Town Clerk, Treasurer, Auditors, Collector of Taxes, and other Town Officers, as printed in the Town Report, be accepted.

ARTICLE III:

David C. Nutt made the motion which was duly seconded that the sum of \$1,396,853 be raised and appropriated to defray town charges for the year 1971. (Note: Includes general operations of \$1,327,753 and parking system of \$69,100)

On motion of Edward T. Chamberlain, Jr. the following amendment, duly seconded, was made:

Part I: To amend item 3 of the Warrant to exclude the \$17,000 line expenditure for sidewalk construction including Rip Road. Passed on standing vote: Yes: 129 No: 127

Part II: That any plan later to put in the sidewalk should include a plan to show where the road and sidewalk should go in relation to the cost of renovation. Part II of the amendment was passed by voice vote.

On motion of Mrs. Barbara Payson, duly seconded, a second amendment to Article 3 was made and passed by voice vote:

To replace the \$1,000 not allocated to the Rip Road sidewalk.
Therefore: It was voted that the sum of \$1,380,853 be raised and appropriated to defray Town Charges for the year 1971. (Note: Includes general operations of \$1,311,753 and parking system of \$69,100) Passed by a 2/3 plurality vote.

ARTICLE IV:

On motion of William I. Crooker, duly seconded, it was voted to authorize the Selectmen to borrow in anticipation of taxes under the provisions of the Municipal Finance Act and to authorize the Selectmen to issue notes of the Town as evidence of such indebtedness.

ARTICLE V:

On motion of Fletcher Low, duly seconded, the following slate of Officers were nominated:

Auditors, each for the term of one year:

E. Richard Beckman

Bruce D. McAllister

Member of the Advisory Assessors Board for a term of three years:

Lewis J. Bressett

Fence Viewers, each for a term of one year:

Walter S. Coutermarsh

G. Wesley LaBombard

Edward D. Lathem

Surveyors of Wood and Timber, each for a term of one year:

Joseph C. Fogg

Walker T. Weed

Park Commissioner for three years:

Carolyn C. Tenney

There were no further nominations and the motion was made and duly seconded to have the Clerk cast one ballot for the slate of officers as presented. They were declared elected by the Moderator.

ARTICLE VI:

On motion of Carolyn Tenney, duly seconded, it was voted to increase the membership of the Hanover Conservation Commission from three members, as presently constituted, to seven members.

ARTICLE VII:

On motion of E. Ronan Campion, duly seconded, it was voted to approve changes in the Town Legislation governing the Hanover Finance Committee, as previously approved by the 1959 Town Meeting, particularly as it relates to the membership and powers of the Finance Committee: [Material in italics indicates changes.]

HANOVER FINANCE COMMITTEE CONSTITUTION

Composition

The Hanover Finance Committee shall consist of seven members whose names are on the town check-list. The Committee shall consist of *one member from the Hanover School Board, one member from the Hanover Board of Selectmen*, and five members-at-large.

A majority shall be property tax payers. Evidence of this shall be the inclusion of their names on the tax warrant submitted to the tax collector by the Selectmen.

The Finance Committee shall elect its own chairman from the members-at-large who shall retain his right to vote.

The representatives from the Hanover Board of Selectmen and the Hanover School Board shall have the right to vote.

Appointments and Term of Office

The term of office for members-at-large shall be three years. New members-at-large shall be jointly appointed by the moderators of the Hanover School District and the Town of Hanover. The appointments shall be staggered so that no more than two members-at-large shall be replaced or reappointed in one year. *The Representatives from the Hanover School Board and the Board of Selectmen shall be appointed annually by their respective boards.* All members may be reappointed.

Vacancies

Vacancies in the membership of the Finance Committee shall be filled within 30 days using the above described appointment procedures. The term of such an appointee shall coincide with that of the member being replaced.

Duties

The duties of the Hanover Finance Committee in respect to the Dresden School District budget are described under the Articles of Agreement of the Interstate School Compact as adopted at the Dresden District meeting on March 1, 1971.

The Hanover Finance Committee shall submit budgetary guidelines to the Hanover Board of Selectmen and the Hanover School Board at a joint meeting by September 15, or such other date as is mutually agreeable and necessary to precede budget preparation. The Hanover Board of Selectmen and Hanover School Board shall prepare the annual budgets in such form and at such time as the Finance Committee shall request. The Boards shall not vote approval of their budgets that go beyond the Finance Committee guidelines without first reconfering with the Finance Committee.

The Finance Committee shall hold a public hearing at least seven days before the Town and School annual meetings, notice of which shall be given at least seven days in advance. The purpose of this hearing shall be to present the recommendations of the Finance Committee concerning the proposed Town and School budgets.

The Finance Committee shall confer with the Hanover Board of Selectmen and the Hanover School Board and other concerned citizens as may be necessary to study the costs of government, revenue anticipated, and services performed. Each of these groups shall be instructed to prepare and submit to the Finance Committee itemized statements with expected receipts and expenditures for the ensuing year, in such form and at such time as the Committee shall fix. The Finance Committee shall at all times have the right to request any and all financial records it deems necessary.

When completed, the budgets shall be printed in the annual report of each governing body. The findings and report of the Finance Committee shall be printed in the Town Report.

Should there be a disagreement between the Finance Committee and either the Hanover Board of Selectmen or the Hanover School Board over amounts recommended for any item in the budget, the amount recommended by the governing body shall be given – followed immediately by the amount recommended by the Finance Committee for the same item. In all such cases, the Moderator may call for a separate vote on each item on which there is a disagreement. *Such votes are not legally binding upon the Boards but are solely for the purpose of measuring public opinion.*

The Finance Committee shall expect each governmental body to remain within its budget, but in case it appears that emergency funds will be needed in addition to amounts raised at the annual meeting, then written approval of the Finance Committee shall be obtained before the governmental body can call a special public hearing.

Fiscal Planning

It shall be the duty of the Finance Committee to obtain from each of the governmental bodies its long range plans for major capital expenditures and to consult with all other committees having to do with proposed future expenditures of Town or School District monies and to so correlate the plans and budgets that combined annual tax rates will not have wide fluctuations. It shall also be the duty of the committee to conduct long range studies regarding sources of revenue and fiscal policies.

Finance Committee Appropriation

If the Finance Committee feels that funds are needed to carry out its work, it shall submit a budget item which may be divided equally among the budgets of the Hanover School District and the Board of Selectmen.

ARTICLE VIII:

On motion of Lewis Bressett, duly seconded, it was voted to continue until the 1972 Town Meeting the committee to study Town Government Organization, which was created by the 1970 Town Meeting, so that said committee may pursue its study and present recommendations, if any, for appropriate action at the 1972 Town Meeting.

ARTICLE IX:

On motion of David Nutt, duly seconded, it was voted by a 2/3 plurality vote that the Town authorize the Selectmen to acquire, from time to time, in their discretion suitable land for off-street parking facilities using sound appraisal procedures and to appropriate for this purpose the sum of \$300,000 from the parking revenue and to authorize the Selectmen to borrow such sum, in advance of receipt, under the Municipal Finance Act and all such indebtedness incurred to be paid by said parking revenue.

ARTICLE X:

On motion of Donald deJ. Cutter, duly seconded, it was voted and passed by a 2/3 plurality vote: That the Selectmen be authorized to apply certain proceeds of the 1969 sewer bond issue to partially finance the construction of an addition to the Town highway garage to the extent of which sewer equipment will use the added building facility, and to finance the remainder of the addition from current funds and short term borrowing not to exceed \$25,000 over a period of no more than three years.

ARTICLE XI:

William I. Crooker, made the motion, which was duly seconded, that the Town appropriate \$500,000 for the purpose of constructing, equipping and furnishing a Public Safety Building for the police and fire departments and remodeling the Town building and the Selectmen be authorized to borrow said

sum under the Municipal Finance Act and further that all net revenue derived from the sale or development of Town land along State Route 120 be dedicated to the payment of this borrowing. William Crooker, Roy Banwell, Don Cutter and Neal Berlin all spoke to the motion.

Mrs. Stephen Waite asked for the following amendment to the motion: That we defer further action under this item on the Warrant to an adjourned session — October 4, 1971. A standing vote on the amendment was held Yes: 122 No: 199 the amendment was defeated. The motion was then voted on by a standing vote: Total vote 329 Yes: 183 No: 146. The motion was defeated lacking a 2/3 plurality yes vote.

On motion of David Nutt, duly seconded, it was voted: That the Selectmen be directed to prepare a plan for the improvement and expansion of Municipal facilities in the downtown area of Hanover, and such a plan be submitted to the voters at an adjourned meeting to be held at 10:00 A. M., October 4, 1971, in the High School auditorium.

ARTICLE XII:

On motion of Dr. John Milne, duly seconded, it was voted to endorse Upper Valley Health Care and its efforts to improve the delivery of primary health services to people of the Upper Valley; and further to authorize the Selectmen to appoint two residents to represent the Town on the Executive Committee of Upper Valley Health Care.

ARTICLE XIII:

On motion of Mrs. Mary Nutt, duly seconded, it was voted to appropriate the unexpended balance of a previous appropriation for Conservation purposes of \$1,602.41; and place this sum in a Conservation fund in accordance with RSA Chapter 36-A.

ARTICLE XIV:

On motion of Albert S. Carlson, duly seconded, it was voted to raise and appropriate the sum of \$500 for the Town's share of the operational cost of the Dartmouth-Lake Sunapee Region for the fiscal year 1971.

ARTICLE XV:

On motion of John W. Manchester, duly seconded, it was voted to raise and appropriate the sum of \$3,800 for the Town's share of the operational cost of the Upper Valley Planning and Development Council for the year 1971.

ARTICLE XVI:

On motion of Robert Guest, duly seconded, it was voted to raise and appropriate the sum of \$5,000 for the Town's share of the operational cost of the Lebanon Regional Airport Authority for the fiscal year 1971.

ARTICLE XVII:

On motion of Roger Ball, duly seconded, it was voted to raise and appropriate the sum of \$600 to pay for its share of the cost of the Hanover Information Booth during the summer months of 1971.

ARTICLE XVIII:

On motion of Edward S. Brown, duly seconded, it was voted to authorize the Selectmen to enter into an agreement or agreements pursuant to RSA 53-A with other Towns and Cities or any other public agency, for the construction, operation and maintenance of solid waste disposal and/or recycling facilities, upon such terms as they deem advisable and to authorize the Selectmen to employ counsel to represent the town in connection with the negotiation for and drafting of the necessary documents; and further that the Town authorize the Selectmen to contract for, accept and expend grants from the federal government, the state, or any public agency, any private corporation or individual in connection with the project.

ARTICLE XIX:

On motion of Donald deJ. Cutter, duly seconded, it was voted to authorize the Selectmen to seek appropriate amendments to the Town of Hanover Charter concerning adequate moderate cost housing; and further that the Town authorize the Selectmen to cooperate with any public or private agency, or to take any other action the Selectmen deem appropriate, so that there may be initiated in the Town of Hanover a program which seeks to provide adequate moderate cost housing for the citizens of Hanover; and further that the Town authorize the Selectmen to contract for, accept and expend loans and grants from the federal government, the state, or any other public agency, any private corporation or individual in connection with housing, and take any other action relative thereto.

ARTICLE XX:

On motion of Archie Thorburn, duly seconded, it was voted to remove the gates and bars from and restore to active use 600 feet of the highway known as Paine Road, which lies west of the south end of Dogford Road, provided that all abutting owners waive any rights to damages, and raise and appropriate \$3,000 therefor.

ARTICLE XXI:

On motion of Mrs. Marcia Baldwin, duly seconded, it was voted that the Town raise and appropriate the sum of \$2,000 for recreation purposes, particularly to provide for the removal of snow from Occom Pond for ice skating in accordance with RSA 31:4, XVII.

ARTICLE XXII:

On motion of Lewis Bressett, duly seconded, the following Resolution was unanimously accepted:

DENNIS J. COONEY

When a community pays tribute to a loyal servant of many years, his deeds and accomplishments are written in the records, and cast among many others in the archives and forgotten. When a friend pays tribute to a friend it becomes a eulogy and to that friend the fond memories and accomplishments of the individual being honored will always remain a great part of his life and the lives of those in the Town who knew him.

He came upon us fresh from an army career that few can equal. Joining the army at a young age he was assigned to the cavalry, one of the best and proudest military organizations of its time. It was here that Denny first showed a promise of leadership and was promoted to sergeant, a major achievement in those days.

During World War II he became truly a great soldier serving with distinction in the African, Mediterranean and European campaigns; one of the few who survived the battle of the Kasserine Pass for which he was decorated. He served as top sergeant under General Patton, Field Marshall Montgomery and General Dwight D. Eisenhower; his military record was one he was always proud of and rightfully so.

When this crusty, hard-bitten Irishman became chief of the Hanover Police Department he brought to it the same honesty, integrity and straight-forwardness that personified his life. He was not in any sense a diplomat or a politician.

Never being less than genuine about what he did or said, how he said it or how he did it, you knew where he stood. There was no compromise between right and wrong.

Not aspiring to high social position he worked endlessly night and day, on call at any hour, to make his Police Department one of the most respected in the State of New Hampshire. His work with the youth of this community will long be remembered. One of the finest tributes that could be given to any man was the day hundreds of our youngsters gathered to say their last thanks to this proud Irishman they called their friend.

When God took him away from the Town he loved so much, we all lost a great friend.

Lewis J. Bressett

On motion of Dr. John Milne, duly seconded, the following Resolution was unanimously accepted:

MAX NORTON

The Town of Hanover extends its sincere appreciation to Mr. Max Norton who has faithfully served the Town of Hanover as Trustee of Trust Funds for many years. The high quality of local government depends upon citizens such as

Max who give many years of service to the Town each year. Max, many thanks.
John Milne

On motion of John W. Manchester, duly seconded, the following Resolution was unanimously accepted:

**PROPOSED BROAD BASE TAX RESOLUTION
1971**

WHEREAS: The needs of the citizens of the State of New Hampshire in the vital areas of Education, Welfare, Pollution Control, Conservation, as well as in the increased Municipal services demanded by our society can only be partially met through the present local and State funding.

WHEREAS: In many New Hampshire Towns and Cities the property tax as the major source of local revenues now approaches a level of confiscation.

WHEREAS: The property tax as constituted and administered is largely regressive, difficult to administer, and not always applied with uniformity and equity.

NOW THEREFORE BE IT RESOLVED:

That the citizens of Hanover in Town Meeting assembled urge the legislature to adopt appropriate broad base tax legislation which will provide significant revenues and increase substantially financial assistance for New Hampshire local government and school needs.

That a copy of this resolution be sent to the Governor, President of the Senate, Speaker of the House, and Hanover's representatives in the Senate and House.

John C. Manchester

The motion of Donald Barr, duly seconded, that Article 3 be reconsidered was defeated.

After further discussion on Rip Road sidewalk and the New Municipal Building, the meeting was adjourned to October 4, 1971 at 10:00 A. M., in the High School Auditorium.

The polls closed at 12:15 A. M., March 10, 1971.

Respectfully submitted,

Marion E. Guyer, Town Clerk

A true copy attest:

s/Marion E. Guyer, Town Clerk

ADJOURNED TOWN MEETING

December 7, 1971

The annual Town Meeting which was adjourned by the vote of the meeting on March 9, 1971, to October 4, 1971, at which time the meeting was again adjourned to December 7, 1971 at 10:00 A. M. in the auditorium of the high school, Hanover, N. H. was called to order by the Moderator at 10:00 A. M., December 7, 1971 in the auditorium of the High School.

On motion of Donald deJ. Cutter, duly seconded, it was voted to adjourn the meeting until 7:30 P. M., December 7, 1971.

At 7:30 P. M., December 7, 1971 the Adjourned Meeting was called to order by the Moderator in the auditorium of the High School.

On motion of Edward S. Brown, duly seconded, that \$500,000 be appropriated for the purpose of constructing, equipping and furnishing a fire station on Town owned land on the west side of Lyme Road, near the intersection of Lyme and Reservoir Roads and for alterations to the Municipal Building on Main Street, including equipment and furnishings and the Selectmen are authorized to borrow said sum under the Municipal Finance Act and to accept contract for and expend grants from the Federal Government or the State which shall be expended in the reduction of said sum.

The meeting was opened for discussion on the above motion.

On motion of David J. Bradley, duly seconded, it was voted that the polls remain open for two hours.

The Moderator declared the polls open at 9:00 P. M. to close at 11:00 P. M.

The voting was by written ballot and the results are as follows:

Total vote cast	446
Yes	268
No	178

Failing to get the 2/3 plurality of those present and voting, the motion was defeated.

On motion of Donald deJ. Cutter, duly seconded, it was voted to adjourn the Town Meeting at 11:15 P. M.

Respectfully submitted,
Marion E. Guyer, Town Clerk

A true copy attest:

s/Marion E. Guyer, Town Clerk

SPECIAL TOWN MEETING

December 7, 1971

A legal special meeting of the Inhabitants of the Town of Hanover, N. H. qualified to vote in town affairs was called to order by Herbert W. Hill, Moderator on December 7, 1971 at 10:10 A. M. in the High School auditorium.

The warrant on which the meeting was called was read by the Moderator.

On motion of Donald deJ. Cutter, duly seconded, it was voted that the Town adopt provisions of an Act Amending the Charter of the Town of Hanover to provide that the Board of Selectmen shall act as the Housing Authority.

The voting was by written ballot:

“Are you, as a voter of the Town of Hanover, in favor of creating a Housing Authority for the Town of Hanover and adopting the provisions of an act enacted by the 1971 session of the General Court amending the charter of the Town of Hanover to provide that the Board of Selectmen shall act as the Housing Authority?”

Total vote: 401 Yes: 353 No: 47 Spoiled: 1

The polls were open for voting from 10:10 A. M. until 7:30 P. M.

The meeting was adjourned.

Respectfully submitted,
Marion E. Guyer, Town Clerk

Dec. 9, 1971

A true copy attest

s/Marion E. Guyer, Town Clerk

CERTIFICATE OF AUDIT

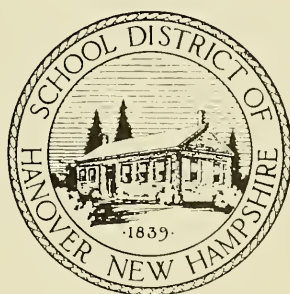
We have examined the foregoing accounts of the Selectmen, Town Treasurer, Town Clerk, Tax Collector, Hanover District Court, and Trustees of the Trust Funds, for the year ending December 31, 1971, and find them correct with disbursements supported by appropriate vouchers.

Respectfully submitted,

E. Richard Beckman
Bruce D. McAllister

ANNUAL REPORT SCHOOL DISTRICT

HANOVER, NEW HAMPSHIRE



1972

1971 HANOVER ANNUAL REPORT

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THE PAST . . .

1894

"To some, the cost of maintaining our schools may seem large, but while we aim to economize as far as possible, and get an equivalent for every dollar expended, we know of no way of lessening the expense without cheapening our schools, which we believe our citizens would not approve.

The essentials for a good school are willing scholars and experienced and skillful teachers; such scholars and such teachers we have, hence the success of our schools. To secure teachers competent to do the high grade work which our citizens demand, a fair salary must be paid; we cannot get them without it, much less keep them.

Next in value to good teachers are the services of a competent and faithful janitor, such as one we have and we hope to be able to keep him. Cleanliness throughout the entire building has been constantly maintained, and the health and comfort of teachers and pupils thus promoted."

SCHOOL DISTRICT OFFICERS

HANOVER SCHOOL DISTRICT

School Board

Peter V. W. Gardner, Chairman	Term Expires 1972
Foster W. Blough, Vice Chairman	Term Expires 1972
David T. Eckels, Secretary	Term Expires 1974
Brigitta E. Payne	Term Expires 1973
Seaver Peters	Term Expires 1973
Jean H. Storrs	Term Expires 1972
Charles T. Wood	Term Expires 1974

Almon B. Ives, *Moderator*
Constance C. Skewes, *Clerk*
Marjorie T. Scott, *Treasurer*
Bruce D. McAllister, *Auditor*
Arthur N. Pierce, *Superintendent of Schools*
Roland M. Miller, *Assistant Superintendent*
Russell E. Fearon, *Business Administrator*
Roosevelt R. Weaver, *Principal, Bernice A. Ray School*

SCHOOL DISTRICT WARRANT HANOVER, NEW HAMPSHIRE

Grafton, S. S.

School District of Hanover

To the inhabitants of the School District of Hanover, in the County of Grafton, and State of New Hampshire qualified to vote in District affairs:

You are hereby notified to meet at the Auditorium of the High School in Hanover, New Hampshire on Wednesday, March 8, 1972 at 8:00 o'clock in the evening, to act on the following subjects:

Article 1. To hear the reports of Agents, Auditors, Committees or other officers heretofore chosen and to pass any vote relating thereto.

Article 2. To see if the District will vote to raise and appropriate, in addition to the original appropriation for 1971-72, a sum of money in the amount of Two Thousand Four Hundred Forty-Five Dollars (\$2,445.00) to be made available to the District prior to June 15, 1972, in order to meet obligations due to the unanticipated loss in state contributions to the employer's share of social security and Supervisory Union 22 salaries.

Article 3. To see if the District will vote to delay increasing the salaries of the Hanover School Board until 1973-74.

Article 4. To see what sum of money the District will vote to raise and appropriate for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District.

Article 5. To see if the District will vote to authorize the expenditure of Ten Thousand Dollars (\$10,000.00) from the Capital Reserve Fund originally established to renovate the "Lebanon Street School" for architects and engineers fees to prepare a proposal for renovations to the Frances C. Richmond School.

Article 6. To transact any other business that may legally come before the meeting.

Given under our hands and seals at said Hanover this eighth day of February, 1972.

Foster W. Blough, Vice-Chairman

Peter V. W. Gardner, Chairman

Seaver Peters

Charles T. Wood

David T. Eckels, Secretary

Brigitta E. Payne

Jean H. Storrs

School Board, School District of Hanover

A true copy of Warrant — Attest:

Foster W. Blough, Vice-Chairman

Peter V. W. Gardner, Chairman

Seaver Peters

David T. Eckels, Secretary

Brigitta E. Payne

Jean H. Storrs

Charles T. Wood

School Board, School District of Hanover

HANOVER SCHOOL DISTRICT SPECIAL WARRANT STATE OF NEW HAMPSHIRE

Grafton, S. S.

School District of Hanover

To the inhabitants of the School District of Hanover, in the County of Grafton, and State of New Hampshire qualified to vote in District affairs:

You are hereby notified to meet at Webster Hall in Hanover, New Hampshire on Tuesday, March 7, 1972 at 10:00 o'clock in the morning, to act on the following subject:

Article 1. To choose by ballot a Moderator, a Clerk, a Treasurer, and an Auditor, each to serve one year, and three members of the School Board, each to serve three years. (Polls will open at 10:00 A. M. and will close at 8:00 P. M. or one quarter hour after completion of voting on the last article in the town warrant, whichever is later, unless the town votes to keep the polls open to a later hour.)

NOTE: ALL OTHER SCHOOL BUSINESS WILL BE CONSIDERED
AT THE SCHOOL DISTRICT MEETING TO BE HELD ON WEDNESDAY,
MARCH 8, 1972 at 8:00 P. M.

Given under our hands and seals at said Hanover this 14th day of February, 1972.

Foster W. Blough, Vice-Chairman
Peter V. W. Gardner, Chairman
Seaver Peters

David T. Eckels, Secretary
Brigitta E. Payne
Jean H. Storrs

Charles T. Wood

School Board, School District of Hanover

A true copy of Warrant — Attest:

Foster W. Blough, Vice-Chairman
Peter V. W. Gardner, Chairman
Seaver Peters

David T. Eckels, Secretary
Brigitta E. Payne
Jean H. Storrs

Charles T. Wood

School Board, School District of Hanover

HANOVER, NEW HAMPSHIRE SCHOOL DISTRICT MEETING

March 3, 1971

A legal meeting of the inhabitants of the Hanover School District was called to order by the Moderator, Almon B. Ives at 10:00 a. m. on March 3, 1971 at the Auditorium of the High School in Hanover, New Hampshire. The Warrant and the Return of Posting were read by the Moderator. The polls were declared open by the Moderator at 10:05 a. m.

Article 1:

The following officers were elected by ballot vote:

Moderator for one year:

Almon B. Ives

Clerk for one year:

Constance C. Skewes

Treasurer for one year:

Marjorie T. Scott

Auditor for one year:

Bruce D. McAllister

School Board Members for three Years:

David T. Eckels

Charles T. Wood

Article 2:

Motion made by Brigitta Payne that the District elect its officers including its Moderator, Clerk, School Board, Treasurer, and Auditors at the annual town meeting for the Town of Hanover, rather than at the annual school district meeting pursuant to the New Hampshire Revised Statutes Annotated, Chapter 197, Sections 1-a through g. (Action under this article shall not take effect until the annual town meeting in 1972). Seconded. Voted in the affirmative.

Article 3:

Motion made by Seaver Peters to nominate Bruce D. McAllister to serve as Auditor of the Hanover School District for the term of one year. Seconded. Voted in the affirmative.

Article 4:

Motion made by Jean Storrs that the reports of Agents, Auditors, Committees and other officers heretofore chosen be accepted as printed in the Annual Report of the Hanover School District. Seconded and voted in the affirmative.

Article 5:

Motion made by Harry Bond that the District vote to raise the annual salary of the members of the School Board of the District from \$50.00 to \$200.00 effective as of the 1973-74 fiscal year. This was amended by John Finch to the

1972-73 fiscal year. The motion as amended was seconded and voted in the affirmative.

Article 6:

Motion made by Foster Blough that the District vote to raise and appropriate the sum of Two Thousand Dollars (\$2,000.00) to be paid to the Capital Reserve Fund for the purchase of a school bus, in accordance with R. S. A. Chapter 35. Seconded and voted in the affirmative.

Article 7:

Motion made by Lucretia Sterling that the District vote to raise and appropriate the sum of Twenty-Five Thousand Dollars (\$25,000.00) to be paid to the Capital Reserve Fund for renovations to the Lebanon Street School in accordance with R. S. A. Chapter 35. Seconded and voted in the affirmative.

Article 8:

Motion made by Lucretia Sterling that the District vote to raise and appropriate the sum of One Million Fifty-five Thousand Seven Hundred Fifty-seven Dollars (\$1,055,757.00) for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District. Seconded and voted in the affirmative.

Article 9:

Motion made by Peter Gardner that the District authorize the School Board to apply for and accept grants and aid from the United States, the State of New Hampshire, other states and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction, operation and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and cooperation or to take any other action relative thereto. Seconded and voted in the affirmative.

Article 10:

A motion was made and seconded that the polls remain open fifteen minutes after the close of the meeting. Seconded and voted in the affirmative.

On a motion duly seconded, it was voted to adjourn the meeting. The meeting was adjourned at 9:00 p. m.

Respectfully submitted,

Constance C. Skewes
School District Clerk
Hanover, New Hampshire

AUDITORS REPORTS (1970-1971)

To the School Board and Voters
Hanover School District
Hanover, New Hampshire

We have examined the balance sheet of the Hanover School District as of June 30, 1971 and the summary report of treasurer as of June 30, 1971 for the Hanover School District and the statements of cash receipts and expenditures for the Hanover School District, the Hanover School District Building Fund and the Hanover School District Capital Reserve Fund for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying statements present fairly the financial position of the Hanover School District at June 30, 1971 and the cash receipts and expenditures of the Hanover School District, the Hanover School District Building Fund and the Hanover School District Capital Reserve Fund for the year then ended, in conformity with accounting practices generally followed by public school districts on a basis consistent with that of the preceding year.

Smith, Batchelder & Rugg

Hanover, New Hampshire
July 15, 1971

**REPORT OF THE
HANOVER SCHOOL DISTRICT AUDITOR**

I have met with the Certified Public Accountants retained by the Hanover School District and have reviewed with them the results of their audit for the year ended June 30, 1971. I also discussed with them their recommendations for improvements to the Hanover School District's accounting system.

I fully concur with the audit certificate as rendered by Smith, Batchelder & Rugg and am in accord with their recommendations for certain improvements in the District's accounting system.

Respectfully submitted,

Bruce D. McAllister
AUDITOR

**HANOVER SCHOOL DISTRICT
BALANCE SHEET
JUNE 30, 1971**

ASSETS

Cash on hand:

General Fund	\$51,431	
Building Fund	48,961	
Capital Reserve Fund	<u>5,594</u>	\$ 105,986

Amounts due to district —

Education Vocational Rehabilitation	403	
Cash advance to Ray School	200	
Other	<u>77</u>	<u>680</u>

Total assets		106,666
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Net debt (excess of liabilities over assets)		<u>2,065,012</u>
--	--	------------------

		<u><u>\$2,171,678</u></u>
--	--	---------------------------

LIABILITIES

Amounts reserved for special purposes:

Vouchers payable (Note 1)	\$ 4,123
Building Fund	48,961
Capital Reserve Fund	<u>5,594</u>

		58,678
--	--	--------

Long-term debt (Schedule)		<u>2,113,000</u>
---------------------------	--	------------------

		<u><u>\$2,171,678</u></u>
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The accompanying note to financial statements and schedule
are an integral part of this statement.

**HANOVER SCHOOL DISTRICT
SCHEDULE OF LONG-TERM DEBT
JUNE 30, 1971**

High School and Grade School Addition Serial Bonds 3.10%, dated November 1, 1956, interest payable May 1 and November 1, principal payable \$37,000 each November 1 through 1972, then \$40,000 each November 1 through 1976.	\$ 234,000
Grade School Serial Bonds, 3.50%, 20 year dated November 1, 1959, interest payable May 1 and November 1, principal payable \$10,000 each November 1 through 1979.	90,000
High School Serial Bonds, 3.25%, 20 year dated October 1, 1964, interest payable June 1 and December 1, principal payable \$25,000 each June 1 through 1974, then \$30,000 each June 1 through 1979, then \$35,000 each June 1 through 1983 with a final payment of \$34,000 on June 1, 1984. Dresden School District is responsible for 100% of the interest on this bond and 70% of the principal payments	399,000
Grade School Site Installment Note, 2.85%, 7 year dated April 1, 1965, interest payable April 1, principal payable \$5,000 each April 1 through 1972.	5,000
Grade School Serial Bonds, 6.00%, 20 year dated April 1, 1970, interest payable April 1 and October 1, principal payable \$45,000 each April 1 through 1972, then \$60,000 each April 1 through 1978, then \$80,000 each April 1 through 1986, then \$85,000 each April 1 through 1990.	<u>1,385,000</u>
	<u>\$2,113,000</u>

**HANOVER SCHOOL DISTRICT
SUMMARY REPORT OF TREASURER
FOR THE YEAR ENDED JUNE 30, 1971**

Cash on hand — July 1, 1970		\$ 27,962
Current appropriations	\$1,702,172	
Revenue from state sources	57,907	
Revenue from other districts in		
New Hampshire	36,711	
Revenue from temporary investments	24,119	
Revenue from federal sources	20,271	
Revenue from Bridgman Trust Fund	11,713	
Revenue from all other sources	<u>12,297</u>	<u>1,865,190</u>
Total funds available		1,893,152
Less school board orders paid		<u>1,841,721</u>
Cash on hand — June 30, 1971		<u><u>\$ 51,431</u></u>

The accompanying note to financial statements is an
integral part of this statement.

HANOVER SCHOOL DISTRICT
STATEMENT OF CASH RECEIPTS AND EXPENDITURES
 FOR THE YEAR ENDED JUNE 30, 1971

RECEIPTS	Budgeted	Actual
Revenue from Local Sources:		
Current appropriation	\$1,710,293	\$1,702,172
Bridgman Trust Fund	9,000	11,713
Temporary investments	24,000	24,119
Rent	800	2,621
Other local	-	7,478
	<u>1,744,093</u>	<u>1,748,103</u>
Revenue from State Sources:		
Building aid	41,715	50,002
New Hampshire sweepstakes	8,000	7,905
	<u>49,715</u>	<u>57,907</u>
Revenue from Federal Sources:		
National Forest Reserve	-	945
School Milk Program	-	1,397
Public Law 874	10,500	14,600
Public Law 89-10 Title 1	2,000	3,329
	<u>12,500</u>	<u>20,271</u>
Revenue from Other Sources:		
Friends of The Hanover Schools	-	424
Frances Richmond Fund	-	30
Sale of School equipment	-	316
	<u>-</u>	<u>770</u>
Revenue from Other Districts in New Hampshire:		
Transportation	1,200	931
Rent	4,800	4,500
Dresden Bond Issue	31,280	31,280
	<u>37,280</u>	<u>36,711</u>

Revenue from School Districts in Another State:

Tuition	<u>2,450</u>	<u>1,428</u>
Cash on hand — July 1, 1970	<u>-</u>	<u>27,962</u>
Total receipts	<u>\$1,846,038</u>	<u>1,893,152</u>

EXPENDITURES:

Administration:

Salaries — District Officers	\$ 900	\$ 900
Contracted services	2,150	1,860
Other expenses for administration	<u>1,765</u>	<u>1,658</u>
Series Total	<u>4,815</u>	<u>4,418</u>

Instruction:

Salaries	439,880	413,989
Textbooks	4,489	4,905
School Libraries and Audio Visual	7,000	7,679
Supplies	16,000	17,405
Contracted services	775	1,598
Other expenses for instruction	<u>7,480</u>	<u>6,533</u>
Series Total	<u>475,624</u>	<u>452,109</u>

Health:

Salaries	7,890	8,471
Other expenses for health	<u>2,235</u>	<u>3,988</u>
Series Total	<u>10,125</u>	<u>12,459</u>

Transportation

Series Total	<u>46,590</u>	<u>46,441</u>
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Operation of Plant:

Salaries	33,891	37,305
Supplies	7,650	6,791
Contracted services	2,255	1,803
Heat	17,500	16,710
Utilities	<u>10,100</u>	<u>15,295</u>
Series Total	<u>71,396</u>	<u>77,904</u>

Maintenance of Plant:

Salaries	15,432	16,123
Replacement of equipment	2,500	6,492
Repairs to equipment	1,000	987
Contracted services	16,600	17,291
Repairs to buildings	7,950	7,253
Series Total	<u>43,482</u>	<u>48,146</u>

Fixed Charges:

Retirement and Social Security	\$ 27,086	\$ 27,684
Insurance	30,750	24,426
Series Total	<u>57,836</u>	<u>52,110</u>

School Lunch and Special Milk Programs:

Salaries	400	400
District Subsidy	100	100
Ray School	-	1,397
Series Total	<u>500</u>	<u>1,897</u>

Community Activities – Series Total

<u>1,000</u>	<u>189</u>
--------------	------------

Capital Outlay:

Buildings	1,000	67
Equipment	8,200	8,398
Series Total	<u>9,200</u>	<u>8,465</u>

Debt Service:

Principal of debt	134,000	134,000
Interest on debt	114,683	111,108
Series Total	<u>248,683</u>	<u>245,108</u>

Outgoing Transfer Accounts:

Tuition in State	1,485	-
District Share of Supervisory Union 22	29,623	29,623
District Share of Dresden School District	844,047	858,878
Tuition to Private Schools	1,632	2,570
Series Total	<u>876,787</u>	<u>891,071</u>

Other Expenditures:

Friends of The Hanover Schools	-	424
Frances Richmond Fund	-	30
National Forest Reserve Fund	-	950

Series Total	-	1,404
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Total net expenditures (School Board
Order Paid)

<u>\$1,846,038</u>	<u>\$1,841,721</u>
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The accompanying note to financial statements is an
integral part of this statement.

**HANOVER SCHOOL DISTRICT – BUILDING FUND
STATEMENT OF CASH RECEIPTS AND EXPENDITURES
FOR THE YEAR ENDED JUNE 30, 1971**

BALANCE – July 1, 1970	\$498,298
ADD – Interest on U. S. Treasury Bills	9,743
	<hr/> 508,041
LESS – School board orders paid	459,080
	<hr/> \$ 48,961
	<hr/>

The accompanying note to financial statements is an
integral part of this statment.

**HANOVER SCHOOL DISTRICT – CAPITAL RESERVE FUND
STATEMENT OF CASH RECEIPTS AND EXPENDITURES
FOR THE YEAR ENDED JUNE 30, 1971**

BALANCE – July 1, 1970	\$5,258
ADD – Receipts – Interest	336
	<hr/>
BALANCE – June 30, 1971	\$5,594
	<hr/>

The accompanying note to financial statements is an
integral part of this statement.

**HANOVER SCHOOL DISTRICT
NOTE TO FINANCIAL STATEMENTS
JUNE 30, 1971**

1. Vouchers payable:

Vouchers payable are the total amount of approved expenditures for the school year ended June 30, 1971 and unpaid at that date. These expenses have not been reflected in the statement of cash receipts and expenditures for the year ended June 30, 1971.

SUPERVISORY UNION 22
REPORT OF 1971-72 SALARIES
TO BE PAID BY THE STATE AND LOCAL SCHOOL DISTRICTS

	State	Local
Superintendent	\$2,500.00	\$19,500.00
Assistant Superintendent	2,190.00	16,810.00
Business Administrator	2,190.00	11,810.00
Total	<u>\$6,880.00</u>	<u>\$48,120.00</u>

	Breakdown of Local Contributions
Dresden	\$19,967.00
Hanover	14,825.00
Lyme	3,989.00
Orford	3,524.00
Norwich	5,815.00
Total	<u>\$48,120.00</u>

BUDGET COMPARISON (1971-72 and 1972-73)

At the suggestion of many residents of the School District the budget is presented so as to show all salary items grouped together followed by all non-salary expenditures listed according to the federal and state accounting manuals. This should provide readers with a better understanding of the budget; your suggestions would be appreciated for future years.

	Budget 1971-72	Budget 1972-73
SALARIES		
Officers and Auditors	\$ 3,700.00	\$ 4,750.00
Administration	22,200.00	24,523.00
Teachers	352,131.00	372,689.00
All Other Instruction	45,357.00	44,744.00
Secretaries and Aides	52,413.00	61,514.00
Health	10,537.00	9,859.00
Custodians and Maintenance	76,923.00	62,155.00
Cafeteria	800.00	193.00
Coaches and Activities	0.00	811.00
Employee Benefits	53,548.00	72,450.00
TOTAL SALARIES	<u>\$617,609.00</u>	<u>\$653,688.00</u>
ALL OTHER EXPENSES		
100 Administration	\$ 1,625.00	\$ 1,500.00
200 Instruction	34,235.00	37,519.00
400 Health	485.00	478.00
500 Transportation	44,400.00	44,000.00
600 Operation of Plant	46,993.00	35,124.00
700 Maintenance	29,795.00	13,208.00
800 Fixed Charges	3,918.00	6,379.00
900 School Lunch	1,890.00	3,661.00
1000 Student Activities	0	446.00
1100 Community Services	0	788.00
1200 Capital Outlay	12,500.00	2,005.00
1300 Debt Service	227,867.00	232,714.00
1400 Capital Reserve, Bus	2,000.00	0
Capital Reserve, Renovations	25,000.00	0
Other Outgoing Transfer Accounts	34,440.00	47,490.00
TOTAL ALL OTHER EXPENSES	<u>\$465,148.00</u>	<u>\$425,312.00</u>

TOTAL EXPENDITURES	\$1,082,757.00	\$1,079,000.00
DEFICIT APPROPRIATION	<u>0</u>	<u>2,445.00</u>
GRAND TOTAL EXPENDITURES	\$1,082,757.00	\$1,081,445.00

1972-73 Grand Total Expenditures decreases 0.1 percent from 1971-72 Grand Total Expenditures

RECEIPTS	Budget 1971-72	Budget 1972-73
Receipts Other Than Taxes	\$ 179,320.00	\$ 138,259.00
Business Profits Tax	24,166.00	25,374.00
Hanover Appropriation	<u>879,271.00</u>	<u>917,812.00</u>
TOTAL RECEIPTS	\$1,082,757.00	\$1,081,445.00

1972-73 Amount to be raised by taxes increases 4.4 percent over 1971-72 Amount to be raised by taxes.

ANNUAL REPORT OF THE HANOVER SCHOOL BOARD

Because of the adoption of a middle school last year, this report does not easily adapt itself to the organization of the several schools. Forty-one percent of the operating cost of the Frances C. Richmond School is borne by the Hanover School System and so you will require some report of its activities, but in operation it is basically a four-grade entity. This report will thus confine itself to the Ray School and those aspects of the Richmond School which relate largely or wholly to the fifth and sixth grades.

Consistent with past Boards, this year's members have endeavored to reflect accurately the dual community concerns of economy of operation and excellence of education. These concerns are not always mutually compatible and, further, the Board members have not always been in agreement; but we have come to a mutual acceptance both of the budget and of the general educational program possible within this budget.

Bernice A. Ray School

1971 was a year of growing into the possibilities of our still new building.

In May the School Board voted to elect Mr. Roosevelt Weaver as Principal, effective July 1, 1971. Mr. Weaver was raised in Georgia and earned his Master's Degree from Simmons College in Boston. His background includes four years in the Marine Corps Reserve, three years of service in the Peace Corps in Africa and the last three years studying and working with pre-school and elementary school children in Massachusetts.

In July, Mr. Weaver was already hard at work preparing for his new duties while several groups of teachers were spending their summer time in curriculum development.

Since September the new principal, the teachers, and the children have mutually sought to fulfill the promises of this creative school building. The key to the architecture is flexibility. The room design lends itself to a variety of uses. There are presently traditional one-teacher class rooms, rooms that open to each other to form team teaching rooms, and many varieties between these alternatives. All class rooms are constructed to have at least one wall which can be folded back to allow as much or as little separation as desired. One advantage of this flexibility has been to allow each teacher to work to his or her best advantage. It has also allowed some alternatives in placing children.

The new school has received much attention. The cover and main article in the *Granite State Architect*, October, 1971, featured the Ray School. The magazine *Nations Schools* sponsors a "School of the Month" award for "innovative structures used effectively." We have been nominated for that award.

On the teaching level there have been significant contributions made by the many types of volunteers who take part in the school program. These include: High School students, Dartmouth students, parents (and at least one grand-parent!), and other interested members of the community. Well over two

thousand hours of such work have vastly enriched the school during the last year alone.

Frances C. Richmond School

The middle school was named by vote of the students currently in it. The overwhelming choice of the children was to name it in remembrance of Frances C. Richmond who had meant so much to them and the school during her many years as librarian and teacher.

1971 was the first year of operation of the middle school. From among more than 100 candidates the School Board elected Mr. Edward A. Johnson to be the first Principal.

Mr. Johnson was graduated from Brown University and continued his education by earning a Master's in Education from the University of Virginia. After nine years of teaching and counseling Mr. Johnson was appointed Assistant Principal at a Junior High School in Marblehead, Massachusetts. Mr. Johnson comes to us after five years' experience as an assistant principal.

Under Mr. Johnson's guidance the fifth and sixth grades serve as a transition from the purely teacher-directed grade school experience to the more self-directed seventh and eighth grade years, which are themselves designed to bring pupils into the high school capable of making many of their own educational choices. In the fifth and sixth grades the same flexibility is retained as is used in the grade school. This allows some choice in the child's instructional environment on the part of the parent, the teachers, and the pupil. The goal is to put each child in an optimal learning situation. The Richmond School offers a diversity of short-term courses to complement a core of basic skills which is the focus of the instructional program. It is from the election of these shorter courses that the child begins to learn to exercise choice.

Budget

Every attempt has been made to keep the operating expenses from increasing so that the taxpayers will not be subjected to further raises in the property tax.

Whereas the budget presented last year totaled \$1,082,757.00 this year's total is \$1,081,445.00. The difference represents a reduction of \$1,312.00 or about 0.1%. The final budget retains all necessary sums to maintain present levels of short-term and long-term maintenance.

Conclusion

Our schools will most accurately reflect the wishes of this community when we get your maximum involvement. Please visit the schools (you are always welcome), attend school functions, and come to School Board meetings. Your suggestions, your questions, and your interest are valuable.

Peter V. W. Gardner, Chairman

Foster W. Blough

David T. Eckels

Brigitta E. Payne

Seaver Peters

Jean H. Storrs

Charles T. Wood

HANOVER SCHOOL DISTRICT

Instructional Staff-1971-72

BERNICE A. RAY SCHOOL

(Date indicates first year employed by District)

Shirleigh L. Barnes, Grade 2	1968
Irving J. Barrish, Psychologist	1971
Marilyn W. Black (Mrs. George), Kindergarten	1969
Ruth C. Brown (Mrs.), Grade 2	1951
Ruth L. Brown (Mrs.), Grade 2	1955
Eleanor Cadbury, Kindergarten	1954
Anne H. Carter, Physical Education	1970
Ruth E. Dennis, Grade 2	1947
Paula A. Eberhardt, Grade 3	1969
James O. Gerrish, Grade 4	1970
Charlotte A. Gilbert, Art	1970
Susan W. Gokey (Mrs. Patrick), Music	1969
Mary V. Golding, Remedial Reading	1947
Elaine S. Hawthorne (Mrs. Donald), Grade 3	1965
Dorothy C. Heeremans (Mrs. William), Grade 3	1963
Jean M. Keene (Mrs. Robert), Librarian	1970
Frances W. Kelsey (Mrs. Wilbur), Grade 4	1969
Carol A. Low (Mrs. John), Grade 1	1969
George E. Merrill, Physical Education	1970
Elizabeth L. Orcutt (Mrs. Stanley), Kindergarten	1932
Mary-Atala L. O'Sullivan (Mrs. Michael), Grade 1	1970
M. Christine Roylance (Mrs. Frank), Grade 1	1970
Sally A. Scott, Grade 3	1970
Anne S. Segal (Mrs. Bernard), Grade 4	1968
Shirley K. Westhead (Mrs.), Grade 4	1966
Bertha L. Woodward (Mrs. Andrew), Grade 1	1959

Medical Staff-1971-72

Robert C. Storrs, Doctor	1968
Jane B. Graham (Mrs. John), Nurse	1966

COMPARATIVE YEARLY ENROLLMENTS

FOR OCTOBER FIRST OF EACH YEAR

	K	1	2	3	4	5	6	Spec.	Total
1962	104	120	88	94	96	101	93	11	707
1963	85	111	108	93	96	95	105	8	701
1964	103	89	107	105	97	90	102	10	703
1965	104	112	97	113	104	107	99	10	746
1966	120	109	106	94	118	103	107	7	764
1967	84	125	101	106	89	110	106	6	727
1968	99	94	134	103	112	98	119	6	765
1969	94	99	87	127	100	113	100	6	726
1970	78	95	100	94	122	96	116		701
1971	94	88	90	94	98	115	91		670

ANNUAL REPORT

DRESDEN

SCHOOL DISTRICT

1972

1972 DRESDEN ANNUAL REPORT

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SCHOOL DISTRICT OFFICERS

DRESDEN SCHOOL DISTRICT

Board of School Directors

Walter G. Frey, Chairman	Term Expires 1972
Jean H. Storrs, Vice Chairman	Term Expires 1972
Charles T. Wood, Clerk	Term Expires 1974
Foster W. Blough	Term Expires 1972
Alvin O. Converse	Term Expires 1974
David T. Eckels	Term Expires 1974
Joan C. Freeman	Term Expires 1973
Peter V. W. Gardner	Term Expires 1972
Brigitta E. Payne	Term Expires 1973
Seaver Peters	Term Expires 1973

Lewis J. Bressett, *Moderator*

David H. Edson, *Clerk*

Marjorie T. Scott, *Treasurer*

Robert R. Costello, *Auditor*

Bruce D. McAllister, *Auditor*

Philip H. Wheeler, Jr., *Auditor*

Arthur N. Pierce, *Superintendent of Schools*

Roland M. Miller, *Assistant Superintendent*

Russell E. Fearon, *Business Administrator*

Robert B. McCarthy, *Principal, Hanover High School*

Linwood H. Bean, *Assistant Principal, Hanover High School*

Edward A. Johnson, *Principal, Frances C. Richmond School*

**WARNING FOR ANNUAL MEETING
of the
DRESDEN SCHOOL DISTRICT**

Hanover, New Hampshire

Norwich, Vermont

The legal voters of the Norwich (Vermont) Town School District and the legal voters of the Hanover (New Hampshire) School District are hereby notified and warned to meet at Webster Hall in Hanover, New Hampshire, on Monday, the sixth day of March, 1972, at 8:00 in the evening, for the purpose of holding the Annual Meeting of the Dresden School District and for the purpose of transacting the following business:

Article 1. To elect a moderator, a clerk, and a treasurer each to serve for a term of one year, and one auditor to serve for a term of three years.

Article 2. To hear the reports of the officers and agents of the District and pass any vote relating thereto.

Article 3. To see if the District will vote to raise and appropriate, in addition to the original appropriation for 1971-72, a sum of money in the amount of Four Thousand Forty-three Dollars (\$4,043.00) to be made available to the District prior to June 15, 1972, in order to meet obligations due to the unanticipated loss in state contributions to the employer's share of social security and Supervisory Union 22 salaries.

Article 4. To see if the District will vote to delay increasing the salaries of the Dresden Board of School Directors until 1973-74.

Article 5. To see what sum of money the District will appropriate for the support of its schools and for other lawful expenses for the fiscal year beginning July 1, 1972, and to authorize the application against such appropriation of the estimated income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School District, in accordance with the legislation authorizing the District and with the Articles of Agreement.

Article 6. To see what sum of money the District will vote to raise and appropriate for the construction of recreational facilities on the so-called "Mink Farm" in Norwich and for improving the baseball diamond at Hanover High School.

Article 7. To transact any other business that may legally come before the meeting.

Given under our hands and the seal of the District this twenty-fifth day of January, 1972.

Foster W. Blough
David T. Eckels
Walter G. Frey, Chairman
Brigitta E. Payne

Alvin O. Converse
Joan C. Freeman (Mrs. Deane, Jr.)
Peter V. W. Gardner
Seaver Peters

Jean H. Storrs (Mrs. Robert), Vice-Chairman

Charles T. Wood, Clerk

Dresden Board of School Directors, Dresden School District

David H. Edson, Clerk, Dresden School District

A true copy, Attest:

David H. Edson, Clerk, Dresden School District

**DRESDEN SCHOOL DISTRICT
HANOVER, NEW HAMPSHIRE – NORWICH, VERMONT**

ANNUAL MEETING

March 1, 1971

The annual meeting of the Dresden School District was called to order by the Moderator, Lewis J. Bressett at 8:10 p. m. at Webster Hall, Hanover, New Hampshire. The Warning and the Returns of Posting were read by the Moderator.

Article 1:

The following officers were elected for the terms listed:

Moderator for one year:	Lewis J. Bressett
Clerk for one year:	David H. Edson
Treasurer for one year:	Marjorie T. Scott
Auditor for three years:	Philip H. Wheeler

Article 2:

Motion made by Walter Frey to accept the reports of the officers and agents of the District and pass any vote relating thereto. Seconded and voted in the affirmative.

Article 3:

Motion made by Lucretia Sterling to see if the District will adopt the provision of the New New Hampshire-Vermont Interstate School Compact (New Hampshire Revised Statutes Annotated Chapter 200-B.) and become an Interstate School District within the meaning of the compact in accordance with the Articles of Agreement which have been prepared and signed by a majority of the Directors of the District and which are submitted to this meeting. Seconded and voted in the affirmative.

Article 4:

Motion made by Harry Bond to see if the District will vote to raise the annual salary of the members of the Board of School Directors of the District from \$50.00 to \$300.00, effective as of the 1973-74 fiscal year. This was amended by Dr. Henry Payson to 1972-73 fiscal year. It was seconded as amended and voted in the affirmative.

Article 5:

Motion made by Yorke Peeler that the District appropriate the sum of One Million Three Hundred Twenty-Two Thousand Two Hundred Eighty-one Dollars (\$1,322,281.00) for the support of its schools and for other lawful expenses for the fiscal year beginning July 1, 1971, and to authorize the application against

such appropriation of the estimated income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School District, in accordance with the legislation authorizing the District and the Articles of Agreement. Seconded and voted in the affirmative.

Article 6:

Motion made by Foster Blough that the District authorize the Board of School Directors to apply for and accept grants and aid from the United States, the State of New Hampshire, the State of Vermont, and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction, operation, and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and cooperation, or to take any other action relative thereto. There was a motion by Professor William Ballard to pass over this article. The motion was denied by a unanimous vote and seconded as originally stated. It was voted in the affirmative.

Article 7:

This article, inserted by petition, to see what the sentiment of the voters is on educational priorities, specifically whether the inclusion of Latin in the curriculum is more important than maintaining small classes in other subjects was passed over on a motion made by Charles Wood.

Article 8:

On a motion made by Brigitta Payne it was unanimously resolved that the voters of the Dresden School District express their gratitude to Harold L. Bond for three years of dedicated service on the Dresden Board of School Directors. His sound judgement and contributions at a time of important change in educational directions were invaluable.

On a motion made by Jean Storrs it was unanimously resolved that the Dresden and Hanover Board of School Directors offer their deep appreciation to Lu Sterling, Chairman of the Hanover School Board for the past three years.

Lu has devoted many hours of dedicated service to the problems involved in our school system. In particular, the opening of the new Ray School has demanded a great deal of time, thought and decision making. Lu has made every effort to contribute to its success.

In spite of heavy demands in her private life, her job, her home and other community activities, she has managed to involve herself in every possible way, with administrators, teachers, parents, and above all students of the Hanover Schools. We shall miss her.

On a motion made by Walter Frey it was unanimously resolved that: the voters know Yorke Peeler has given generously of his time and sage counsel. He

has had to struggle with many decisions involving children and large amounts of money and has done so successfully. He has served willingly (as Norwich School Director and Chairman of the Dresden Board of School Directors). The time to thank him publicly has come and we do so.

On a motion made by Walter Frey it was unanimously resolved that Jan ter Weele as Assistant Superintendent of Schools has related well to this community. He has had much influence in helping teachers become innovative and has supported their efforts. Through his help Norwich has started a non-graded, activity centered primary unit which shows marks of success. We wish to express our appreciation for his steady, intelligent leadership and to wish him continued success when he leaves us in June.

On a motion duly seconded, it was voted to adjourn the meeting. The meeting was adjourned at 9:40 p. m.

Respectfully submitted,

Constance C. Skewes
Clerk of the Dresden School District

AUDITORS REPORTS (1970-1971)

To the Board of School Directors and Voters
Dresden School District
Hanover, New Hampshire

We have examined the balance sheet of the Dresden School District as of June 30, 1971, the summary report of treasurer as of June 30, 1971 and the statement of cash receipts and expenditures for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying statements present fairly the financial position of the Dresden School District at June 30, 1971 and the cash receipts and expenditures for the year then ended, in conformity with accounting practices generally followed by public school districts on a basis consistent with that of the preceding year.

SMITH, BATCHELDER & RUGG

Hanover, New Hampshire
July 15, 1971

**REPORT OF THE
DRESDEN SCHOOL DISTRICT AUDITORS**

We have met with the Certified Public Accountants retained by the Dresden School District and have reviewed with them the results of their audit for the year ended June 30, 1971. We also jointly discussed their recommendations for improvements to the Dresden School District's accounting system.

We fully concur with the audit certificate as rendered by Smith, Batchelder & Rugg and are in accord with their recommendations for certain improvements in the District's accounting system.

Respectfully submitted,

Robert R. Costello
Bruce D. McAllister
Philip H. Wheeler
AUDITORS

**DRESDEN SCHOOL DISTRICT
BALANCE SHEET
JUNE 30, 1971**

ASSETS

Cash on hand:

General Fund	\$37,363	
ESEA Title I	799	
ESEA Title III	10,808	
Emergency Medical Technician Plan	216	
Friends of Hanover Schools (overdraft)	(14)	
	<hr/>	
		\$49,172

Amounts due to district:

State of New Hampshire — teacher social security	3,664	
— driver education	1,940	
— physically handicapped	877	
Advance to High School Cafeteria	725	
ESEA Title I	543	
Other	340	
	<hr/>	
		8,089
		<u>\$57,261</u>

LIABILITIES AND SURPLUS

Amounts reserved for special purposes:

Vouchers payable (Note 1)	\$6,138	
Title I ESEA unexpended funds	1,342	
Title III ESEA unexpended funds	10,808	
Emergency Medical Technician Plan	216	
Due to Supervisory Union No. 22	295	
	<hr/>	
		\$18,799

Surplus — General Fund (Note 2)

38,462\$57,261

The accompanying notes to financial statements are an
integral part of this statement.

**DRESDEN SCHOOL DISTRICT
SUMMARY REPORT OF TREASURER
FOR THE YEAR ENDED JUNE 30, 1971**

Cash on hand — July 1, 1970		\$52,666
Receipts from Hanover and Norwich School Districts	\$1,166,479	
Revenue from federal sources	35,215	
Revenue from tuitions	28,304	
Revenue from state sources	4,141	
Revenue from all other sources	<u>16,858</u>	<u>1,250,997</u>
Total funds available		1,303,663
Less school board orders paid		<u>1,254,491</u>
Cash on hand — June 30, 1971		<u>\$ 49,172</u>

The accompanying notes to financial statements are an
integral part of this statement.

DRESDEN SCHOOL DISTRICT
STATEMENT OF CASH RECEIPTS AND EXPENDITURES
 FOR THE YEAR ENDED JUNE 30, 1971

RECEIPTS	Budgeted	Actual
Revenue from Local Sources:		
Tuition from patrons	\$ 16,192	\$ 9,586
Driver education	4,500	3,330
Miscellaneous	3,000	7,832
Rent – Community Services	<u>1,200</u>	<u>1,237</u>
	<u>24,892</u>	<u>21,985</u>
Revenue from State Sources:		
Driver education	3,000	4,096
Intellectually retarded	<u>-</u>	<u>46</u>
	<u>3,000</u>	<u>4,142</u>
Revenue from Federal Sources:		
School lunch	7,500	5,398
Public Law 874	15,000	6,189
Public Law 89-10 Title I	-	1,628
Outward Bound	<u>-</u>	<u>22,000</u>
	<u>22,500</u>	<u>35,215</u>
Revenue from Other Sources:		
Friends of The Hanover Schools	-	3,296
Other	<u>-</u>	<u>1,163</u>
	<u>-</u>	<u>4,459</u>
Revenue from other Districts in New Hampshire:		
Tuition	33,132	14,625
Current appropriation – Hanover		
School District	<u>844,047</u>	<u>858,878</u>
	<u>877,179</u>	<u>873,503</u>

Revenue from School Districts in another State:

Tuition	-	4,092
Current appropriation — Norwich School District	<u>302,289</u>	<u>307,601</u>
	<u>302,289</u>	<u>311,693</u>
Cash on hand — July 1, 1970	<u>-</u>	<u>52,666</u>
Total receipts	<u>\$1,229,860</u>	<u>\$1,303,663</u>

EXPENDITURES

Administration:

	Budgeted	Actual
Salaries — District officers	\$1,000	\$1,024
Contracted services	2,000	2,585
Other expenses for administration	<u>1,665</u>	<u>2,532</u>
Series Total	<u>4,665</u>	<u>6,141</u>

Instruction:

Salaries	744,593	726,464
Textbooks	14,483	11,573
School Libraries and Audio Visual	14,150	13,597
Supplies	21,855	19,985
Contracted services	<u>13,150</u>	<u>16,363</u>
Other expenses for instruction	<u>12,085</u>	<u>10,700</u>
Series Total	<u>820,316</u>	<u>798,682</u>

Health:

Salaries	5,672	4,090
Other expenses for health	<u>2,775</u>	<u>3,473</u>
Series Total	<u>8,447</u>	<u>7,563</u>

Transportation — Academic Trips — Series Total

<u>12,158</u>	<u>7,141</u>
---------------	--------------

Operation of Plant:

Salaries	46,040	36,432
Supplies	4,850	4,679

Contracted services	2,922	2,014
Heat	12,500	18,967
Utilities	14,975	19,718

Series Total	81,287	81,810
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Maintenance of Plant:

Salaries	20,294	18,213
Replacement of equipment	10,373	10,123
Repairs to equipment	2,335	2,111
Contracted services	17,866	14,982
Repairs to buildings	16,585	11,534
Grounds	1,000	708

Series Total	68,453	57,671
--------------	--------	--------

Fixed Charges:

Retirement and Social Security	41,412	41,953
Insurance	41,896	37,215

Series Total	83,308	79,168
--------------	--------	--------

School Lunch and Special Milk Programs:

Salaries	1,600	1,600
Federal monies	7,500	5,398
District monies	400	1,125

Series Total	9,500	8,123
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Student Activities:

Salaries	13,270	11,995
Expenditures and transfer of monies	22,130	20,767

Series Total	35,400	32,762
--------------	--------	--------

Community Activities:

Meetings, PTA, etc.	100	42
Custodial services	1,500	397
Outward bound	-	60,980

Series Total	1,600	61,419
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Capital Outlay:

Sites	4,500	4,500
Equipment	10,710	10,407

Series Total	15,210	14,907
--------------	--------	--------

Debt Service:

Principal of debt	24,996	24,996
Interest on debt	16,740	16,740

Series Total	41,736	41,736
--------------	--------	--------

Outgoing Transfer Accounts:

Transportation reimbursement – Hanover	1,430	931
District Share of Supervisory Union No. 22	37,850	37,850
Building rental – Hanover	4,500	4,500
Tuition in State	4,000	4,766
Tuition out of State	-	3,736

Series Total	47,780	51,783
--------------	--------	--------

Other Expenditures:

CITE	-	758
Friends of The Hanover Schools	-	3,310
Marauder Booster, Inc.	-	150
Title I ESEA	-	1,328
Emergency Medical Technician Program	-	39

Series Total	-	5,585
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Total net expenditures (School Board Orders Paid)	\$1,229,860	\$1,254,491
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The accompanying notes to financial statements are an
integral part of this statement.

**DRESDEN SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 1971**

1. Vouchers payable:

Vouchers payable are the total amount of approved expenditures for the school year ended June 30, 1971 and unpaid at that date. These expenses have not been reflected in the statement of cash receipts and expenditures for the year ended June 30, 1971.

2. Norwich and Hanover School District bonds:

In accordance with the legislation and other agreements setting up the Dresden School District, Dresden is responsible for providing the debt service on the following bonded indebtedness:

Total Dresden Share

Norwich School District:

Norwich School Serial Bonds, 3.25%, 20 year dated October 1, 1964, interest payable June 1 and December 1, principal payable \$20,000 each June 1 through 1977, then \$15,000 each June 1 through 1983 with a final payment of \$13,000 on June 1 1984. Dresden contributes 37.48% of the yearly servicing of these bonds.	\$223,000	\$ 83,580
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Hanover School District:

High School Serial Bonds, 3.25%, 20 year dated October 1, 1964, interest payable June 1 and December 1, principal payable \$25,000 each June 1 through 1974, then \$30,000 each June 1 through 1979, then \$35,000 each June 1 through 1983 with a final payment of \$34,000 on June 1, 1984. Dresden contributes 70% of the yearly principal payment with the balance paid by the State of New Hampshire.	399,000	279,300
	\$622,000	\$362,880

SUPERVISORY UNION 22
REPORT OF THE 1971-72 SALARIES
TO BE PAID BY THE STATE AND LOCAL SCHOOL DISTRICTS

	State	Local
Superintendent	\$2,500.00	\$19,500.00
Assistant Superintendent	2,190.00	16,810.00
Business Administrator	2,190.00	11,810.00
Total	<u>\$6,880.00</u>	<u>\$48,120.00</u>

	Breakdown of Local Contributions
Dresden	\$19,967.00
Hanover	14,825.00
Lyme	3,989.00
Orford	3,524.00
Norwich	5,815.00
Total	<u>\$48,120.00</u>

BUDGET COMPARISON (1971-72 and 1972-73)

At the suggestion of many residents of the School District the budget is presented so as to show all salary items grouped together followed by all non-salary expenditures listed according to federal and state accounting manuals. This should provide readers with a better understanding of the budget; your suggestions would be appreciated for future years.

	Budget 1971-72	Budget 1972-73
SALARIES		
Officers and Auditors	\$ 3,158.00	\$ 6,674.00
Administration	43,100.00	44,877.00
Teachers	577,375.00	617,001.00
All Other Instruction	90,953.00	94,503.00
Secretaries and Aides	67,803.00	82,429.00
Health	7,240.00	6,691.00
Custodians and Maintenance	78,330.00	97,497.00
Cafeteria	3,200.00	807.00
Coaches and Activities	14,510.00	22,332.00
Employee Benefits	86,888.00	120,463.00
TOTAL SALARIES	972,557.00	1,093,274.00
ALL OTHER EXPENSES		
100 Administration	1,150.00	1,000.00
200 Instruction	73,550.00	83,226.00
400 Health	500.00	397.00
500 Transportation	14,575.00	14,679.00
600 Operation of Plant	39,345.00	55,564.00
700 Maintenance	58,163.00	63,540.00
800 Fixed Charges	23,300.00	9,840.00
900 School Lunch	6,500.00	7,404.00
1000 Student Activities	24,370.00	21,359.00
1100 Community Services	1,600.00	1,812.00
1200 Capital Outlay	8,800.00	13,105.00
1300 Debt Service	40,681.00	42,999.00
1400 Outgoing Transfer Accounts	57,190.00	75,201.00
TOTAL ALL OTHER EXPENSES	349,724.00	390,126.00
TOTAL EXPENDITURES	1,322,281.00	1,483,400.00
DEFICIT APPROPRIATION	0	4,043.00
GRAND TOTAL EXPENDITURES	\$1,322,281.00	\$1,487,443.00

1972-73 Grand Total Expenditures increases 12.5 percent over 1971-72 Grand Total Expenditures.

RECEIPTS		
Receipts Other Than Taxes	71,357.00	45,716.00
Norwich Appropriation	315,858.00	387,680.00
Business Profits Tax	27,129.00	28,485.00
Hanover Appropriation	907,937.00	1,025,562.00
		<hr/>
TOTAL RECEIPTS	\$1,322,281.00	\$1,487,443.00

1972-73 Amount to be Raised to Taxes increases 15.5 percent over 1971-72 Amount to be Raised by Taxes.

REPORT OF THE DRESDEN BOARD OF SCHOOL DIRECTORS

The Dresden Board of School Directors, consisting of seven elected representatives from Hanover and three elected representatives from Norwich, met twenty-six times over the past year. In addition to these regular and formal meetings, there were many other meetings and school visits for informational purposes.

After interviewing a large number of candidates, the Board selected two new principals. Mr. Robert B. McCarthy heads the High School and Mr. Edward A. Johnson the Richmond School. The community is urged to get acquainted with these educators and share the Board's enthusiasm for the capable performance they have already demonstrated. Morale among both teachers and students seems unusually high under these new principals.

Enrollment in Dresden is quite stable, and no large change is anticipated next year. About two-thirds of the 1971 graduating class went on to four year colleges. This reflects a tradition which has remained constant over the past decade. Representation of our graduates at so-called "prestige" colleges also remains constant.

This Board has tried to address itself to the non-college bound students. The success or failure of this third is hard to ascertain, because any data are hard to collect. We suspect the schools could have done better by some of them. Increasing use of neighboring vocational training opportunities next year is projected. In addition, the development of an educational alternative program next year has the unanimous and enthusiastic support of the Board. To implement this program, one additional teacher is requested in next year's budget — the only additional teacher contemplated. The primary thrust of this program will be in the non-college bound student, but the concept could also be applied to any extraordinarily gifted student in the form of an individual honors project. The benefits should accrue to the entire school.

In the Richmond School, seventh and eighth graders of Dresden seem to have adapted readily to the "house" system. Continuity of instruction and instructors apparently offsets the obvious physical disadvantages of the outmoded building. Renovations are currently being considered by an architectural firm. An elected student selection committee chose a new name for the former Lebanon Street School. What could be a more fitting tribute to the late Mrs. Frances C. Richmond than the fact that children who knew her and worked with her chose to honor her by renaming the middle school in her memory?

Board members have been active on subcommittees. Mrs. Storrs was a member of the group which addressed itself to improving our athletic facilities. Mr. Peters and Prof. Wood gave us a follow-up on recent high school graduates. Mr. Eckels, Mr. Blough and Mrs. Freeman represented the Board in its salary negotiations with the teachers and are working on mutually acceptable grievance procedures. Mrs. Payne was the Board's representative on the Hanover Finance Committee.

Voters of Norwich and Hanover decided six years ago to sponsor the first public school ABC program, which has now multiplied into twenty-two other public high schools. The wisdom of this decision will only be reflected in the careers of those who have improved their education in our school. The entire community has a right to know what happened to the first three 1968 graduates of the Dresden ABC program. One is completing his Army service with an eye on a paramedical career. The second will enter medical school next fall, and the third has been selected as a Rhodes Scholar.

Outdoor athletic facilities for Dresden are dismal. In spite of numerous previous surveys and recommendations by various subcommittees the athletic program is only marking time on inadequate outdoor fields. Mrs. Elisabeth M. Bradley and a hardworking committee have recently made some concrete suggestions to the Board concerning land acquisition and development. One of their recommendations is a plan to develop four practice fields with change facilities on thirty-three acres of land already owned by the Norwich School District. Representatives from the student body agree that the bus transportation from the high school to these fields would be more than compensated by the improved playing conditions. The Norwich Board heartily endorses this plan. If adopted, this plan would require the least investment, produce the largest additional area of playing fields, and be ready for use the soonest (1973).

Additional land within walking distance of the high school is also desirable. Dresden should be willing to develop this land if it were acquired by Hanover.

This year the Board was gratified by the development of a long range maintenance and improvement program to protect our buildings and grounds. The Board endorses the ten year plan worked out by Superintendent of Schools, Arthur N. Pierce, and Superintendent of Buildings and Grounds, Myron L. Cummings. Unfortunately, however, even while making a significant advance in this area in next year's proposed budget, many needed items will still have to be postponed, due to lack of funds. Significant items included in next year's budget for Hanover High School are: (1) scheduled replacement of classroom ventilation units, (2) painting one-fourth of the interior, (3) renovating three entrances to the building, and new electrical service to the oldest portion of the building. Among those items needed, but not included, are (1) painting the exterior, (2) roof repairs to the oldest portion of the building, (3) repointing bricks, (4) replacement of ceiling and lights in the science corridor.

Formal negotiations between the Board and the teachers' association took place and agreement was achieved on salaries and fringe benefits. The salary base was raised from \$6850 to \$6900. Taking into account the various track and step multiplication factors, the budgetary implications of these negotiations reflect an increase of \$3487 in next year's proposed budget.

The total proposed increase in Dresden's budget is \$161,119.00 or 12.2%. The entire Board of School Directors endorses this budget and emphasizes that many desirable items have already been deleted to reach this proposal. Further reductions would not provide the community with the kind of schools its School

Directors feel their constituents desire and need. The budget is a frugal but educationally sound one. In a community that has always taken pride in its public schools, the ten elected School Directors unanimously support the proposed Dresden Budget.

Dr. Walter G. Frey (Chairman)
Mrs. Jean H. Storrs (Vice-Chairman)
Mr. Charles T. Wood (Clerk)
Mr. Foster W. Blough
Mr. Alvin O. Converse
Mr. David T. Eckels
Mrs. Joan C. Freeman (Mrs. Deane, Jr.)
Mr. Peter V. W. Gardner
Mrs. Brigitta E. Payne
Mr. Seaver Peters

DRESDEN SCHOOL DISTRICT

Instructional Staff-1971-72

HANOVER HIGH SCHOOL

(Date indicates first year employed by District)

Lyman Allen, English Coordinator	1968
Karline S. Anderson, Foreign Language	1969
Lillian K. Bailey (Mrs. William), Reading	1966
George W. Black, Director of Bands	1968
Charles W. Bohi, Social Studies	1971
Harry H. Braeuler, Foreign Language	1965
Forrest P. Branch, Social Studies, Director of Athletics	1937
Susan A. Carpenter (Mrs.), English	1970
Gladys G. Churchill (Mrs.), Foreign Language Coordinator	1941
Susan G. Coakley (Mrs. James), Foreign Language	1971
William R. Cogswell, Mathematics Coordinator	1963
Hayward B. Crewe, English	1967
Ford A. Daley, Science	1964
Joel B. Dalton, Mathematics	1965
John L. Davy, Industrial Technology Chairman	1969
Warren D. DeMont, Science	1968
Neil C. Duprey, Foreign Language	1967
Clarke P. Dustin, Guidance Counselor	1964
Charles B. Fox, Art	1970
Elmer B. Fulton, Librarian	1958
Margaret R. Gilbert (Mrs. Thomas), Social Studies	1970
Helen E. Goodwin, Music Coordinator	1952
Janice L. Hall (Mrs. Wayne), Sewing	1971
Donald W. Hawthorne, Audio-Visual Director	1964
Charles O. Hunnewell, III, Physical Education	1965
James F. Hunt, Jr., English	1968
John E. Hutchins, Science	1966
Mary H. Hutchins, (Mrs.), Mathematics	1967
Douglas H. Jenisch, Social Studies	1969
Raymond N. Jenness, Jr., English	1971
Margaret E. Klaybor (Mrs. Raymond), Business Education	1952
Jean M. Kolonel (Mrs. Martin), Science	1970
Bruce M. Koloseike, Science	1971
Vera S. LaClair (Mrs.), Home Economics	1963
Harold H. Lary, English	1956
Richard J. Lloyd, Business Education	1971
Walter Marcuse, Music	1958
John X. McCarthy, Latin	1971

Donald R. Merchant, Mathematics	1956
Dorothy E. Merriman, Physical Education	1955
Franklin B. Miles, Social Studies Coordinator	1969
J. Richard Murphy, Science (leave of absence)	1967
William N. Murphy, Social Studies	1961
Richard O. Norman, Mathematics	1967
Gaien T. Pinkham, Foreign Language	1969
Raymond L. Rosa, Work Study, Industrial Technology	1971
Dale F. Rowe, Science Coordinator	1961
Richard C. Saturley, Industrial Technology	1970
Priscilla B. Schmitt (Mrs. Daryl), Mathematics	1970
Ann M. Stearns (Mrs. Richard), English	1971
George V. Steeves, English	1969
Paul K. Stimson, Guidance Director	1936

FRANCES C. RICHMOND SCHOOL

Instructional Staff-1971-72

(Date indicates first year employed by District)

James B. Abbott, Team 5	1971
Ann G. Atwood, Team 1	1963
Ronald N. Bailey, Team 2	1966
Henry K. Becker, Team 4	1970
Norman F. Chapman, Jr., Team 4	1966
Laura P. Dobson, Reading	1971
Claire Douglas, Team 4	1970
Ruth F. Eaton (Mrs. Myrl), Team 1	1950
David W. Ford, Team 3	1964
Cynthia B. Guy, Team 1	1969
Mildred J. Hayes, Team 2	1951
Thomas J. Herman, French and Drama	1968
Barbara T. Humm, (Mrs. William), Tutor	1969
Gillian S. Kellogg, (Mrs. Charles), Team 2	1971
William P. Kennedy, French	1971
Jeffrey A. Kosak, Team 3	1971
Stephen R. North, Director of Student Affairs, Curriculum Coordinator	1966
Alfred A. Ponce, Jr., Team 2	1970
Linda K. Richardson, French	1969
Herbert R. Roland, Team 5	1971
Edward C. Sonk, Team 5	1969
John H. Stephens, Jr., Art	1971
Iona S. Stimson (Mrs. Paul), Team 1	1952
Alan G. Symons, Team 6	1968
Frank R. Thoms, III, Team 1	1962
Charles L. Townsend, Team 3	1970

Sally J. Wallace (Mrs. Richard), Team 3	1967
Reeve C. Williams, Team 4	1970
Roger F. Wilson, Team 2	1959
Medical Staff-1971-72	
Robert C. Storrs, Doctor	1968
Constance S. Klefos (Mrs.), Nurse	1970

COMPARATIVE YEARLY ENROLLMENTS

FOR OCTOBER FIRST OF EACH YEAR

	7	8	9	10	11	12	Spec.	Total
1962	103	103	108	97	92	69		572
1963	98	104	132	102	98	84		618
1964	151	144	140	128	105	96		764
1965	135	155	142	137	125	102	10	806
1966	136	135	168	148	137	111	6	841
1967	149	133	148	155	144	130	10	869
1968	164	147	149	138	165	147	11	921
1969	164	159	161	137	144	159		924
1970	143	161	155	155	130	133		877
1971	150	148	159	149	150	131		887

CLASS OF 1971

Kathy Marie McGahey Adams
 Sue Ann Ashley
 Blair Arthur Banker
 Kathleen Marie Barr
 Frank Joseph Barrett, Jr.
 Timothy Arthur Bent
 Ricki Lynn Berryman
 Daniel Berthold
 Sandra Boley
 Annie Bateman Bond
 Ralph Bernard Braueler
 Stuart Bratesman, Jr.
 John David Bressett
 Joel Barhdull Browning
 Ellen Louise Bull
 Margaret Ann Bunten
 Raymond Andrew Buskey
 Kathleen Helen Champion
 Patrick Desmond Canavan
 David John Carr
 Lois Evelyn Cate
 Charles L. Chase
 Sandra Chivers
 Martha Karen Ray Clark
 Elissa Louise Close
 Richard Colt
 Linda S. Conrad
 Linda Elaine Cook
 Deborah W. Costello
 Susan Alice Coutermarsh
 Thomas Victor Cutter
 Barbara Jean Dailey
 Marcia Jean Dalphin
 Jane Claire Davis
 Ronald Robert Joseph Decato
 Dierdre Ellen Dennis
 Paula Marie Derrick
 David Marshall Devaux
 Joanne Mary Druhl
 Anthony Dyke
 Idil Ayse Erkilet**
 Christine Mary Ermenc
 Gary L. Estes

Debra Joy Farnham
 Margaret Teresa Farrell
 Warren Victor Ferber
 Thomas Patrick Fitzgerald
 Lawrence Frank
 Patrick Kingsbury Freeman
 Eugenia Porter Frey
 Candace Elaine Gauthier
 Archie L. Gilchrist
 Kendra Balch Glover
 Becky Gomo
 Andrea Gosselin
 Debbie Hackett
 John Sidney Hammond
 Sharon Jean Harlow
 Douglas Groves Harp
 David L. Harris
 Elizabeth Harvey**
 Julie Hawthorne
 Beverly Hayes
 John Hennessey
 Marcia Arleen Henry
 Peggy A. Hewes
 William M. Howdeshell
 Amos Allen Howell
 Mark Steven Ionno
 Carol Ann Jenks
 Bruce Allen Jerome
 Barbara Ann Jewell
 Leon Emmanuel Johnson, Jr.
 Jill Barbara Kaplan
 Keith Alan Kaplan
 Jenny Kemeny**
 Daniel Y. S. Kim
 Jill A. King
 Conrad Emil Klefos
 Donna Carol LaBombard
 Sandra Jean Lackey
 Mary Leclair
 Lydia Jane Lewis
 Leslie Anne Low
 Catherine Anne Lyons
 John Richard Lyons

Sue Margolis
 Andrew Tyson Masland
 Kenneth McClintock
 Victoria Metcalf
 Anna Pearl Mikula
 Todd Fritz Miller
 Gary A. Molinski
 William Lewis Morrison
 Peter Henry Morrissey
 William David Morrissey
 Gerald James Movelle
 John Joseph Mysliborski
 Mozaffar Nazarian
 Eric B. Nelson
 Christopher David Nice
 Peter Benjamin Nye
 Walter Edward Cobb Nystrom
 Mark David Oettinger
 Susan Elizabeth Officer**
 Galye Maxine Peterson
 Gail Ann Pierce
 Edmond Pennington Piper
 Maura Ellen Plante
 Karl Dean Powers
 Arnold G. Pushee
 Roxanne Tuttle Pushee*

Wayne Alan Pushee
 Robert M. Rand, Jr.
 Dawn A. Randall
 Sharon Elizabeth Rech
 Arthur John Renz, III
 Robert C. Reynolds
 Susan Rivers
 Walter Roach, Jr.
 Ann Louise Roberts
 William Dodge Rueckert
 Henry R. Schramm, Jr.
 Sara Marty Scottford
 Johathan Segal
 Frank Lee Sherman
 Cynthia L. Sondej
 Susan Smallwood**
 Stephanie Rena Stanley
 Elizabeth Phoebe Storrs
 Loren Whitney Taylor
 Barbara F. Thompson
 René Turgeon
 James Buchanan Tyson
 Nancy Lee Varrato
 Andrew Ware
 Edward Fitzgerald Waters
 Cynthia Marie White

**Class of 1970*

***Class of 1972*

SCHOLASTIC RECOGNITION

FIRST HONOR

Johathan Segal

SECOND HONOR

Peter Benjamin Nye

HIGH HONORS

Patrick Desmond Canavan

Linda S. Conrad

Marcia Jean Dalphin

Christine Mary Ermenc

Becky Gomo

Jennifer Kemeny**

Daniel Y. S. Kim

Sandra Jean Lackey

Mark David Oettinger

Walter Roach, Jr.

HONORS

Kathleen Marie Barr

Daniel Berthold

Ralph Bernard Braueler

Eugenia Porter Frey

Andrea Gosselin

Douglas Groves Harp

Elizabeth Harvey**

Andrew Tyson Masland

William David Morrissey

Anna Pearl Mikula

Christopher David Nice

Henry R. Schramm, Jr.

Elizabeth Phoebe Storrs

Loren Whitney Taylor

Cynthia Marie White

***Class of 1972*

CLASS OFFICERS

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Class Marshall

René Turgeon

Vice-President

Archie L. Gilchrist

Inde Editor

Jill Barbara Kaplan

Secretary

Dierdre Ellen Dennis

Class Committee Chairman

Douglas Groves Harp

Treasurer

Ellen Louise Bull

